

## Consolidated balance sheet

	Notes	2000 £m	1999 £m
Goodwill	16	170	160
Intangible assets	17	966	926
Tangible assets	18	6,642	6,402
Investments	19	2,544	1,804
<b>Fixed assets</b>		<b>10,322</b>	9,292
Equity investments	20	171	52
Stocks	21	2,277	2,243
Debtors	22	5,399	4,828
Liquid investments	26	2,138	1,780
Cash at bank	26	1,283	579
<b>Current assets</b>		<b>11,268</b>	9,482
Loans and overdrafts	26	(2,281)	(2,819)
Other creditors	23	(6,803)	(5,629)
<b>Creditors: amounts due within one year</b>		<b>(9,084)</b>	(8,448)
<b>Net current assets</b>		<b>2,184</b>	1,034
<b>Total assets less current liabilities</b>		<b>12,506</b>	10,326
Loans	26	(1,751)	(1,897)
Other creditors	23	(143)	(147)
<b>Creditors: amounts due after one year</b>		<b>(1,894)</b>	(2,044)
<b>Provisions for liabilities and charges</b>	24	<b>(1,657)</b>	(1,675)
<b>Net assets</b>		<b>8,955</b>	6,607
Called up share capital	28	1,556	1,549
Share premium account	28	30	–
Other reserves	30	6,125	3,915
<b>Equity shareholders' funds</b>		<b>7,711</b>	5,464
Non-equity minority interest	29	1,039	961
Equity minority interests		205	182
<b>Capital employed</b>		<b>8,955</b>	6,607

Approved by the Board  
 Sir Richard Sykes, Chairman  
 22nd March 2001

## Reconciliation of movements in equity shareholders' funds

	Notes	2000 £m	1999 £m
Equity shareholders' funds at beginning of year		5,464	4,449
Total recognised gains and losses for the year		4,147	2,543
Dividends	15	(2,097)	(2,005)
Ordinary Shares issued		185	171
Exchange movements on goodwill written off to reserves		10	(29)
Goodwill written off to profit and loss account		2	335
<b>Equity shareholders' funds at end of year</b>		<b>7,711</b>	5,464