

# Q2 Results 2010 Presentation to Investors & Analysts

21st July 2010



## Julian Heslop Chief Financial Officer

### **Financial summary**

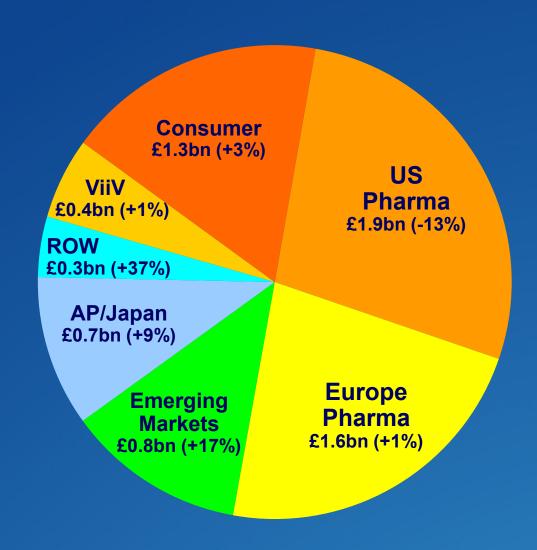


	Q2 10 £m	H1 10 £m
Turnover	<b>7</b> ,025 0%	14,382 +7%
Operating profit*	641 -80%	3,036 -34%
EPS	2.6p -99%	33.3p -46%
Free cash flow	1,477 +55%**	3,204 +42%**

<sup>\*</sup> Reported growth of operating profit and EPS is impacted by higher legal costs in '10 and higher other operating income in '09 from sales of non-core assets.

<sup>\*\*</sup> CER growth rates, except rates for FCF are actual growth.

### Q2 Turnover analysis: £7.0bn (0%)



CER growth rates

### **Q2** Pharmaceutical turnover analysis

	02.40	02.40		nge CER
	Q2 10 £ million	Q2 09 £ million	Q2 10	H1 10
Core*	4,984	4,672	+3%	+7%
Influenza**	283	105	>100%	>100%
Avandia	152	198	-26%	-18%
Products impacted by generics***	354	603	-43%	-40%
Total	5,773	5,578	0%	+7%

<sup>\*</sup> Core includes ~£90m CER growth related to net of bolt-on acquisitions (e.g. Stiefel and transactions in EMs) and divestments.

<sup>\*\*</sup> Influenza includes Relenza and vaccines related to annual influenza, H5N1 pre-pandemic and H1N1 pandemic.

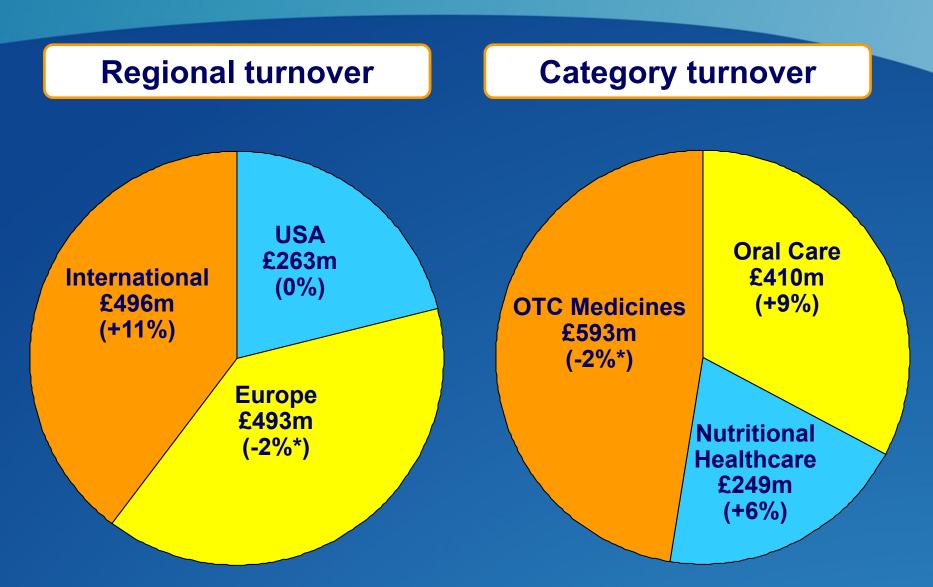
<sup>\*\*</sup> Products impacted by generics comprises US sales of Coreg, Imitrex, Lamictal, Paxil, Valtrex, Wellbutrin and Zofran plus Europe sales of Imitrex, Lamictal, Paxil, Valtrex and Zofran.

### Core pharmaceutical analysis

	Q2	2010	H1 2010
	Turnover	% Change	% Change
Advair	£1,286m	0%	+4%
Vaccines*	£664m	(-9%)	+4%
Avodart	£157m	+14%	+17%
Epzicom	£140m	+8%	+3%
Lovaza	£138m	+29%	+19%
Ventolin	£134m	+16%	+9%
Arixtra	£79m	+28%	+27%
Veramyst	£57m	+19%	+32%
Tykerb	£56m	+32%	+45%
Subtotal	£2,711m	+2%	+7%
All others	£2,273m	+5%	+6%
Core	£4,984m	+3%	+7%

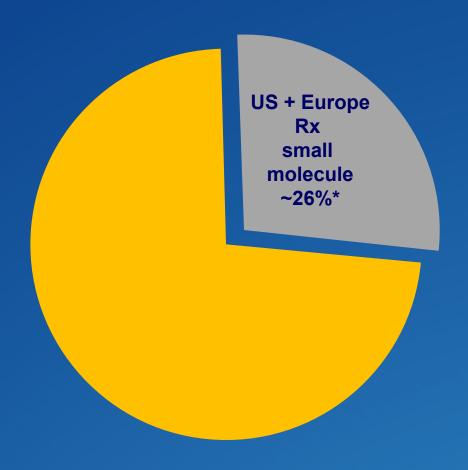
<sup>\*</sup> Excludes Influenza. CER growth rates

### Q2 Consumer Healthcare: £1,252m +3%\*



<sup>\*</sup> Excluding alli in Europe, growth was +6% overall; +5% in Europe and +5% in OTC Medicines. CER growth rates

### US + Europe small molecule portion of turnover falls from 31% in Q2 09 to 26% in Q2 10



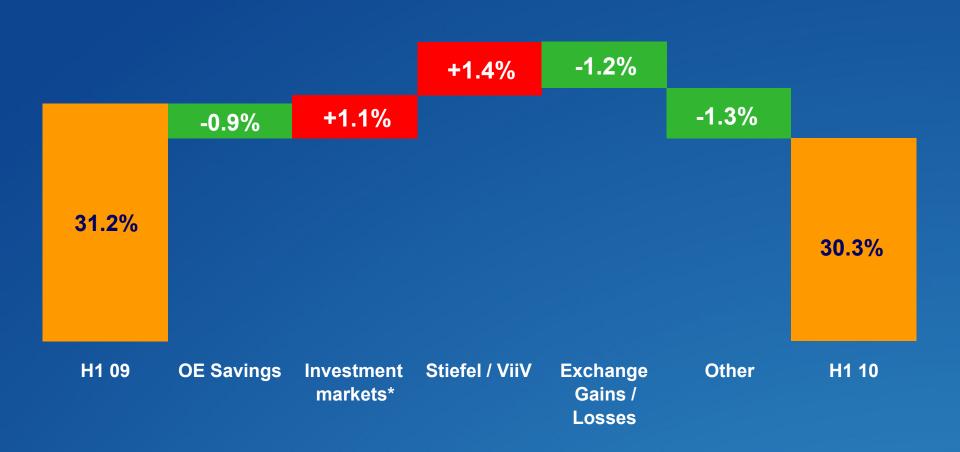
### H1 2010 operating margins

	H1 10 Actual	Full Year Guidance
Cost of sales	24.7%	~26%
SG&A excluding legal	30.3%	~29%
R&D	13.4%	~14%
Adjusted operating margin*	33.5%	broadly similar to 2009 (~33.7%)

<sup>\*</sup> Guidance for operating margin adjusted to exclude legal and Q4 09 ViiV one-time gain.

### H1 2010 SG&A analysis excl. legal





<sup>\*</sup> Represents increase in investment in strategic areas including Consumer, EMs and Japan.

### **Q2** Operating profit analysis

	Q2 10	Q2 09	% C	hange
	£m	£m	CER	£
Trading profit before legal	2,138	2,061	(5)	4
Legal	(1,578)	(85)		
Other operating income	81	405		
Operating profit	641	2,381	(80)	(73)

### **Q2 Performance summary**

	2010	2009	% Ch	ange
	£m	£m	CER	£
Operating profit	641	2,381	(80)	(73)
Interest	(169)	(148)		
Profit before tax	494	2,250	(86)	(78)
Tax rate	63.2%	29.0%		
EPS	2.6p	31.0p	(99)	(92)

EPS analysis (p)	
EPS before legal	29.3
Legal charge impact	(26.7)
Total EPS	2.6

Tax analysis	
Tax rate before legal	25.7%
Legal tax relief	13.9%
Tax rate	63.2%

### **Exchange impact on EPS**

	Q2 10	H1 10
US dollar	+1%	-1%
Euro	-1%	-1%
Yen	+2%	0%
Canadian and Australian dollar	+2%	+1%
Other countries	+2%	+2%
Exchange gains and losses	+1%	+3%
Total	+7%	+4%

### **Q2** Results after restructuring

	Q2 2010			Q2 2009
	Results before restructuring £m	Restructuring £m	Total results £m	Total results £m
Turnover	7,025	<u>-</u>	7,025	6,747
Operating profit	641	(590)	51	2,195
EPS	2.6p	(8.6)p	(6.0)p	28.3p

### Free cash flow

	H1 10 £m	H1 09 £m
Total operating profit	2,145	3,907
Depreciation & other non-cash items	928	767
Decrease in working capital	464	228
Increase / (decr.) in other net liabilities	1,525	(488)
Cash generated from operations	5,062	4,414
Taxation paid	(824)	(915)
Capital expenditure: Fixed Assets	(474)	(655)
Intangible assets	(198)	(195)
Interest and other items	(362)	(397)
Free cash flow	3,204	2,252

#### Free cash flow to net debt reconciliation

	H1 10 £m	H1 09 £m
Free cash flow	3,204	2,252
Dividends	(1,682)	(1,586)
Purchase of businesses / equities	(310)	(717)
Sale of intangibles / equities	44	533
Employee share option exercises	27	19
Exchange	29	1,337
Other	(370)	(281)
Decrease in net debt	942	1,557

Net debt at 30 <sup>th</sup> June	(8,502)
net debt at 30" Julie	(0,

#### Conclusion

- H1 2010 underlying turnover growth (i.e, excluding pandemic related sales) of +1%.
- Significant progress made in settling historical litigation.
- H1 2010 Free Cash Flow up 42% to £3.2bn (£2.3bn in H1 2009).
- Q2 dividend of 15p (+7%).



## **Andrew Witty Chief Executive Officer**

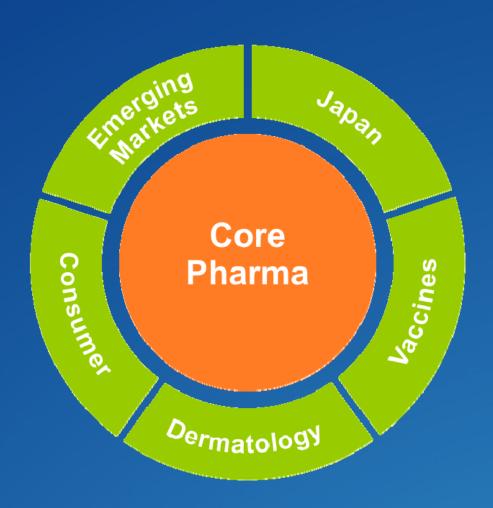
### **GSK's strategic priorities**

1. Grow a diversified global business

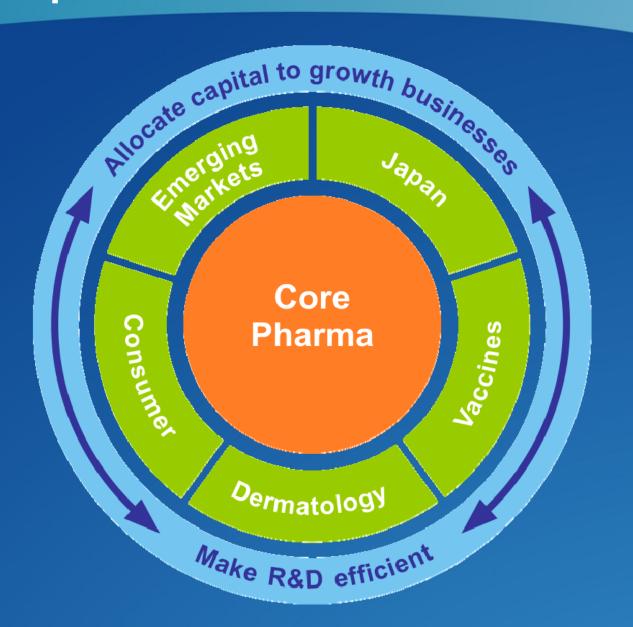
2. Deliver more products of value

3. Simplify the operating model

## Portfolio of growth businesses with optionality on R&D upside



## Portfolio of growth businesses with optionality on R&D upside



## Investment businesses reaching significant scale and delivering sustained growth



CER growth rates

## Rescaling core pharma business to be competitive in new environment

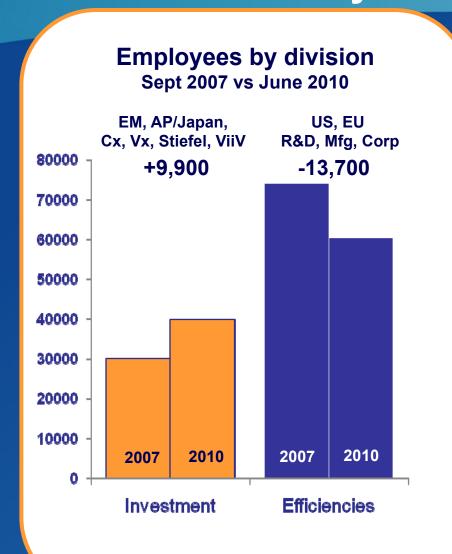
**Evolving customer base** 

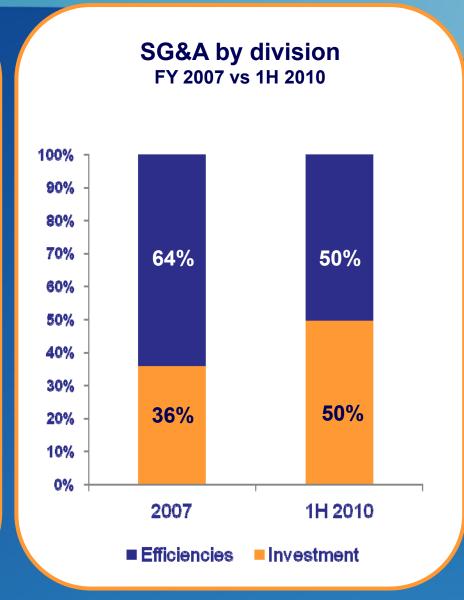
Increased role of payor

Rational pricing model

More productive, flexible sales forces

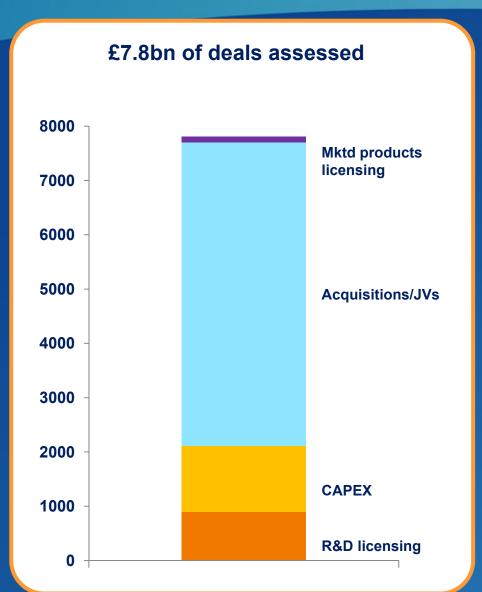
### Organic capital allocation and bolt-on strategy are fundamentally reshaping GSK

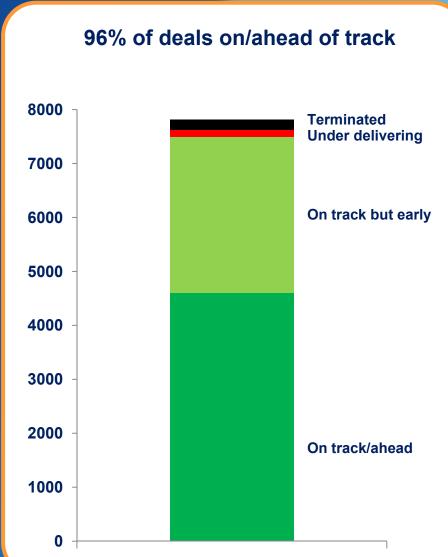




SG&A excludes legal 24

#### Bolt-on investments are on track to deliver target ROI





### R&D is becoming more efficient through better resource allocation and improving output

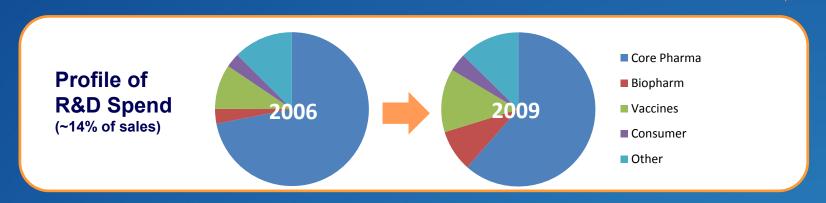
~25% decrease in Pharma R&D headcount since 2006

>15% decrease in m<sup>2</sup> since 2009

Reduced from >30 global CROs and >100 providers to 2 (2010)

> 5-fold increase in Biopharm spend since 2006

Late-stage Pharma spend increased to ~58% (2009)



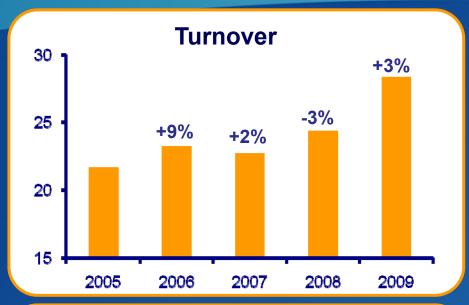
5 new assets pass "Commit to Ph III" (MEK, BRAF, Prosensa, Zoster, Integrase)

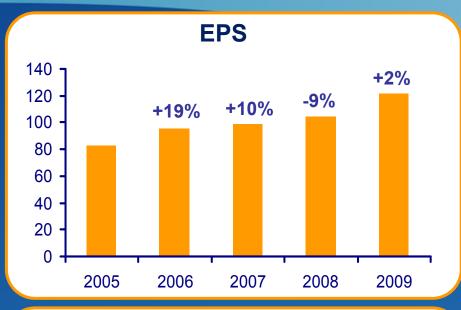
### Creating a broader portfolio of potential high value assets as generic exposure declines

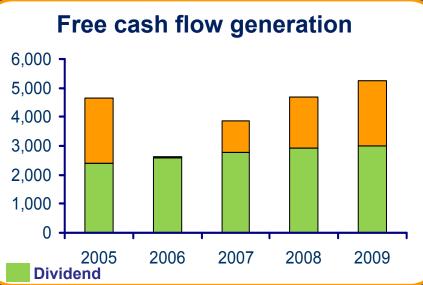




## Positive performance and dividend progression through the patent cliff

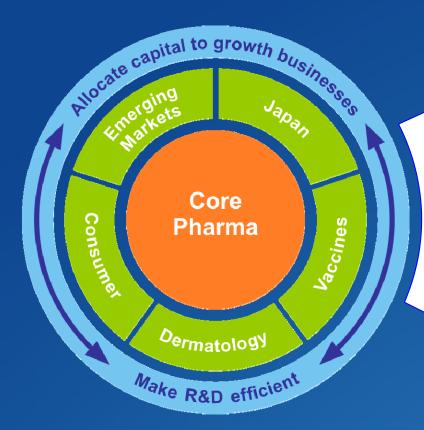








CER growth 28



Diverse geographic and business mix

Reducing product concentration

R&D pipeline optionality

Focus on cost reduction

Reducing legal exposure

Strong cash generation

Progressive dividend



### Background on new launches



#### £127m 1H 2010

1Q10 launch in Japan 1Q10 launch in US 3Q07 launch in EU

- Japan launched ahead of Gardasil (£15m 1H10)
- US launch slowed by delay in VFC funding (£8m 1H10)



£83m 1H 2010 2Q09 launch in EU

- Now approved in 70 countries + 32 submitted
- 68% competitive tenders won (by volume)
- Gaining market share: Germany 20%; Turkey, Hong Kong 70%
- Two 10-yr contracts with Brazil and AMC/GAVI



£13m 1H 2010 2Q10 launch in EU 3Q09 launch in US

- Growth coming from expanded use in clinics, beyond hospital and academic
- 2/3 of US physicians expect to increase 3rd line use



£13m 1H 2010 2Q10 launch in EU 4Q09 launch in US

- US market share 6% and growing
- 44% of US physicians expect to increase 1st line use
- Taking share from Sutent and Torisel; ahead of Avastin



Late June 2010 launch in EU

- Launched in 6 EU countries to date
- Current focus on gaining reimbursement
- Amgen partnership working well within markets
- · Good feedback from experts and primary care



3Q10 launch in US 2Q10 launch in EU

- Better symptom relief
- Good example of value for money (one co-pay, same price as Avodart)

#### Background on 5 assets to progress to Phase III

#### PRO051 ('968)1

(Duchenne Muscular Dystrophy)

#### **Zoster vaccine**

(shingles prophylaxis)

#### **MEK ('212)**

(metastatic melanoma)

#### **Braf ('436)**

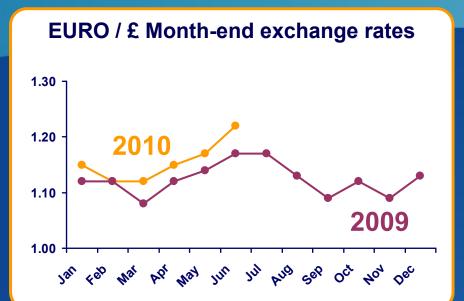
(metastatic melanoma)

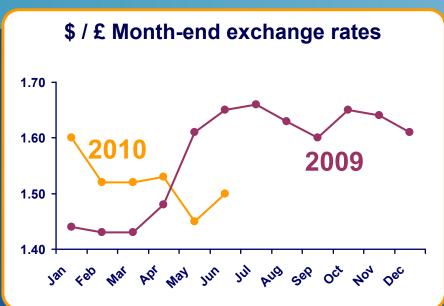
Integrase ('572)<sup>2</sup>

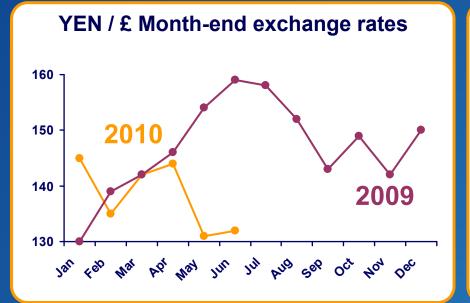
#### **Each addressing important unmet need**

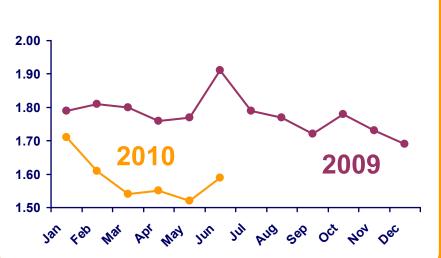
- DMD affects 1 in 3500 boys
- Current treatments are only symptomatic
- 1 in 4 will suffer from shingles in their lifetime
- 1 in 5 shingles patients develop chronic pain (PHN)
- One partially effective vaccine currently available
- Large PIII with >30,000 subjects
- 1st in class, once daily oral dosing
- Current treatments seen as ineffective
- Specific patient population (~50% of melanoma patients)
- Potential to demonstrate improved survival benefit versus current standard of care
- Next generation integrase with once a day dosing
- Potential for unique resistance profile in a potent and welltolerated class

#### **Currency movements vs £**









Canadian dollar / £ Month-end exch. rates