

### H1 Results 2012

25 July 2012



Andrew Witty Chief Executive Officer

Simon Dingemans Chief Financial Officer

## Continued execution of our strategy in a difficult external environment

Grow
a diversified
global business

Deliver more products of value

Simplify the operating model

Businesses in innovation markets structured to launch new products

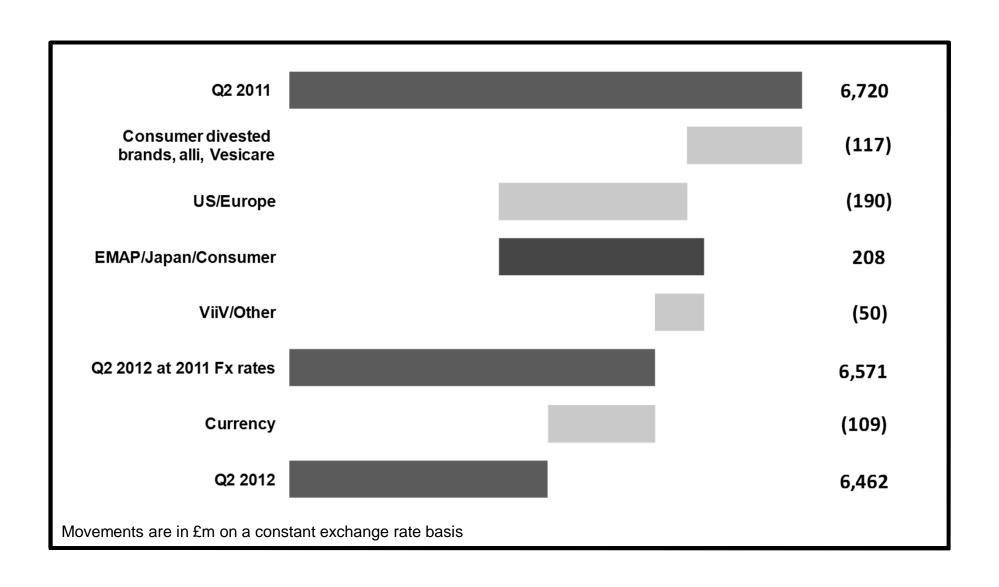
Reshaped R&D delivers sustainable pipeline flow

Increased portfolio of affordable Pharma, Vaccines and Consumer brands in Emerging Markets

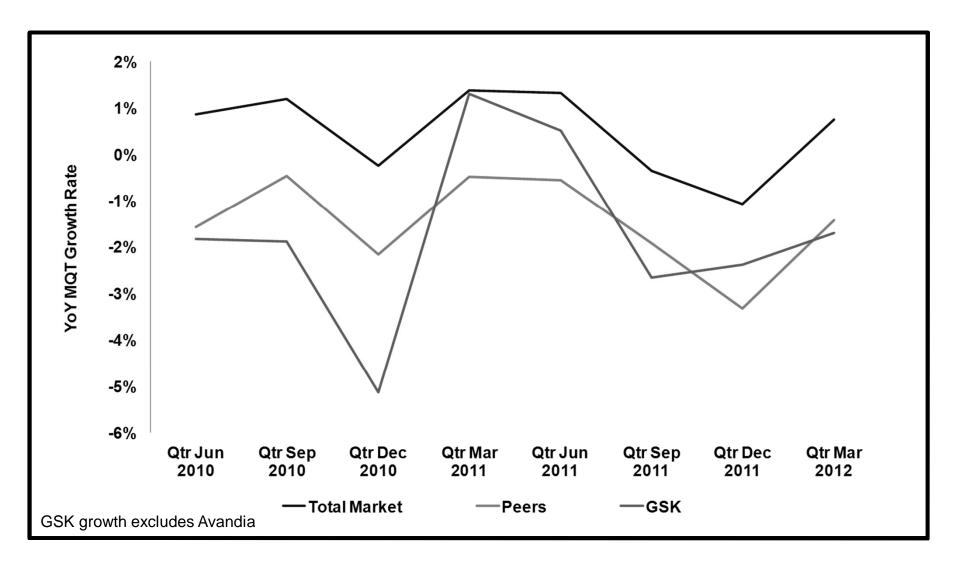
Consumer Healthcare business refocused around Global brands and Emerging Markets

Continue to drive world leading Vaccines business

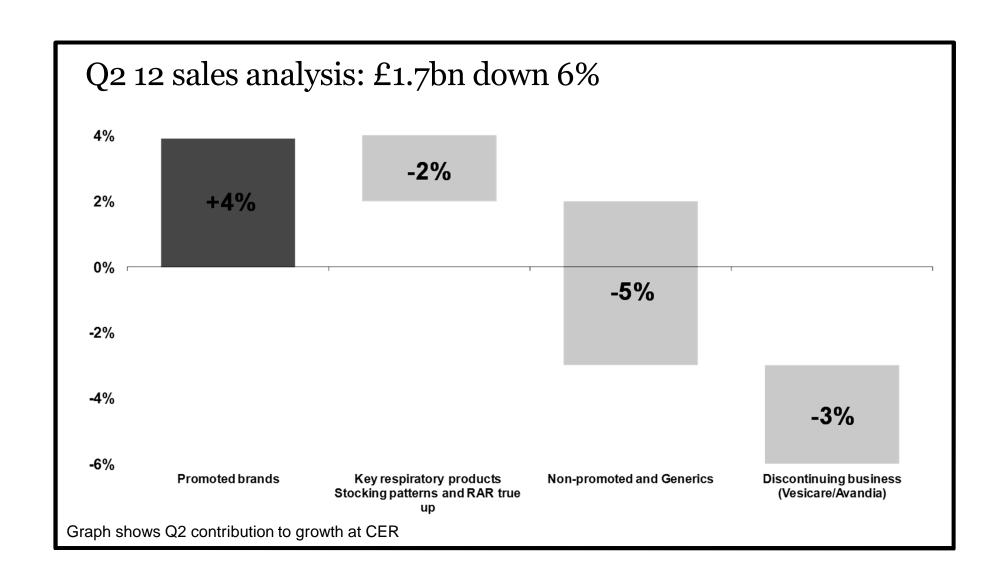
### Sales growth from investment businesses outweighed by pressures in mature markets and from divestments



### European volume performance in line with peers



### US business portfolio transition



### GSK at the half year

### Tough macro environment

## Broadly flat sales

- Growth in EMAPJapan & ongoingConsumer
- " Europe/US declines

## Continued focus on costs & margins

- Direct further action on cost base
- Acceleration of financial efficiencies

# Increasing cash generation & returns to shareholders

£3.2bn distributed to shareholders

### Significant pipeline delivery

- Supports potential launch of 8 new drugs and vaccines in 24 months
- Significant progress across major therapeutic areas (Respiratory, Oncology, HIV, and Diabetes)

# Data in-house for 12 of the key 15 pipeline assets; 10 are positive

		Q2 2011	FY 2011	H1 2012	Status
Respiratory	UMEC/VI (LAMA/LABA)				
	Relvar/Breo (LABA/ICS)				
	Tykerb (adj breast cancer)				
	Votrient				
Oncology	Promacta/Revolade				
	trametinib (MEK inhibitor)				
	dabrafenib (BRAF inhibitor)				
Vaccines	MAGE-A3 (therapeutic vaccine)				
vaccines	Mosquirix				
Diabetes	albiglutide (GLP-1)				
Diabetes	otelixizumab				
CNS	IPX066		-		
HIV	dolutegravir (integrase)				
Rare	migalastat HCI (Fabryos)				
diseases	drisapersen (DMD)				

<sup>&</sup>lt;sup>1</sup> Pending final data from programme; <sup>2</sup> Approved in US for sarcoma, further data expected in renal cell carcinoma

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		Q2 2011	FY 2011	H1 2012	Status
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Respiratory	Relvar/Breo (LABA/ICS)				Filed
	Tykerb (adj breast cancer)				
	Votrient				Approved <sup>2</sup>
Oncology	Promacta/Revolade				Filed
	trametinib (MEK inhibitor)				Filing Q3'12
	dabrafenib (BRAF inhibitor)				Filing Q3'12
Vaccines	MAGE-A3 (therapeutic vaccine)				2013
Vaccines	Mosquirix				
Diabetes	albiglutide (GLP-1)				Filing Q1'13
Diabetes	otelixizumab				
CNS	IPX066				Under review
HIV	dolutegravir (integrase)				
Rare	migalastat HCI (Fabrys)				
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# Pipeline delivery builds on existing areas of strength



### Respiratory

- "£3.7bn (+1%) in H1
- "Relvar/Breo filed
- "Positive UMEC/VI pivotal data
- ~7 additional late stage\* assets



### Vaccines

- "£1.5bn (flat) in H1
- "2 meningitis vaccines approved
- "Quadrivalent flu filed
- "MAGE A3 data in 2013
- "PhIII Zoster programme ongoing



### CV/Urology/ Metabolic

- "CV & Urology £1.3bn (+10%) in H1
- albiglutide data in house and filing in Q1 13
- " darapladib data expected 2013/14



#### HIV

- £680m (-6%) in H1; impacted by generics
- Growth from Epzicom and Selzentry
- Positive dolutegravir pivotal data



### Oncology

- "£375m (+22%) in H1
- "Votrient Sarcoma approval
- "MEK & BRAF filings imminent
- "Promacta\* filed; FDA priority review



### Rare diseases

- "£216m (-3%) in H1
- "Fabry data by end 2012
- Duchenne data by end 2012

Late stage is defined as Phase II b/Phase III; HIV business is run as "ViiV Healthcare"; dolutegravir is a Shionogii-ViiV Healthcare joint venture asset; Promacta file is for Hepatitis C thrombocytopenia; migalastat 6-month Fabry's data from 12-month studies

## Strategy has delivered £22bn of cash to shareholders; further actions to enhance future returns

#### 2008 to H1 2012

£22bn returned to shareholders through dividends and share buybacks

### 2012 onwards

Continuing commitment to grow dividend and sustain long term share buybacks

#### Driven by....

- Geographic rebalance to increase exposure to growth markets
- Development of Consumer and Vaccines business
- Increasing efficiency in cost base
- \* Increasing R&D return on investment
- \* Focus on enhanced cash conversion

#### Driven by....

- Increasing contribution of pipeline to sales
- Further actions to shape the business to drive margin and returns:
  - Increasing focus on key franchises and divestment of non-core assets
  - Consolidating economic benefits to GSK shareholders (i.e. HGS)



### Simon Dingemans Chief Financial Officer

# Strategy to deliver sustainable financial performance and returns to shareholders

Businesses in innovation markets structured to launch new products

Reshaped R&D delivers sustainable pipeline flow

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Sales growth

Operating leverage

Financial efficiency

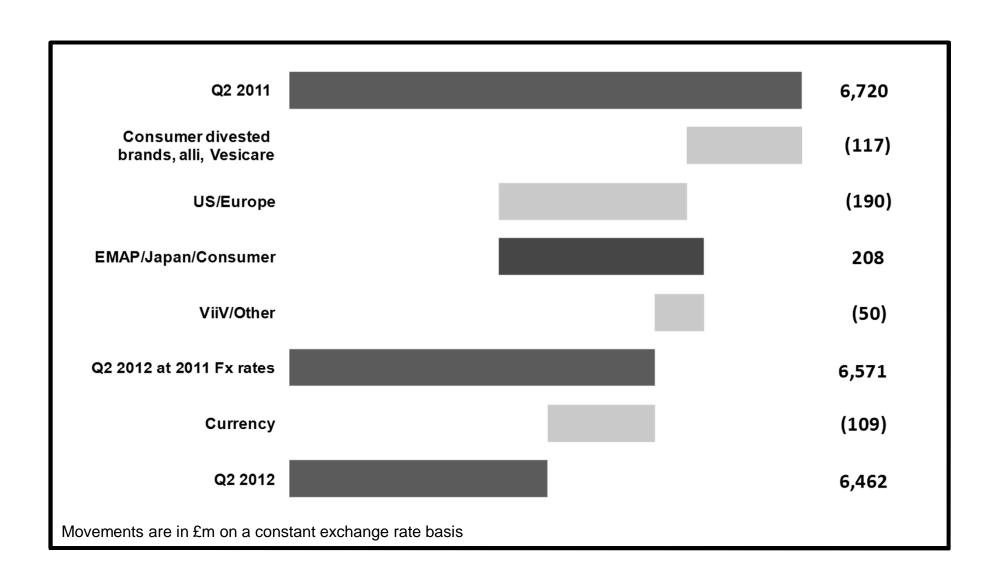
Cash flow growth

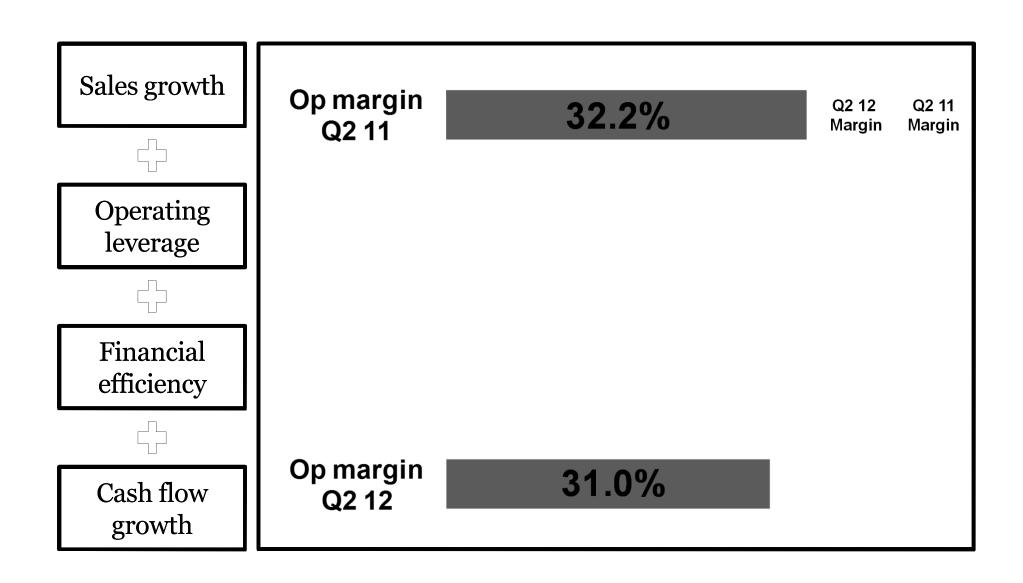
Returns to shareholders

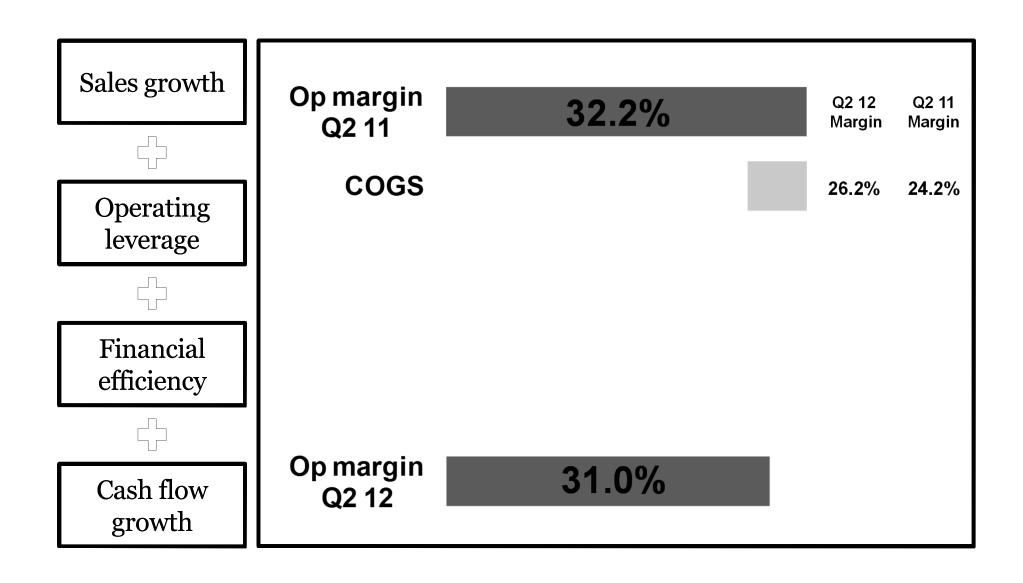
### Headline results

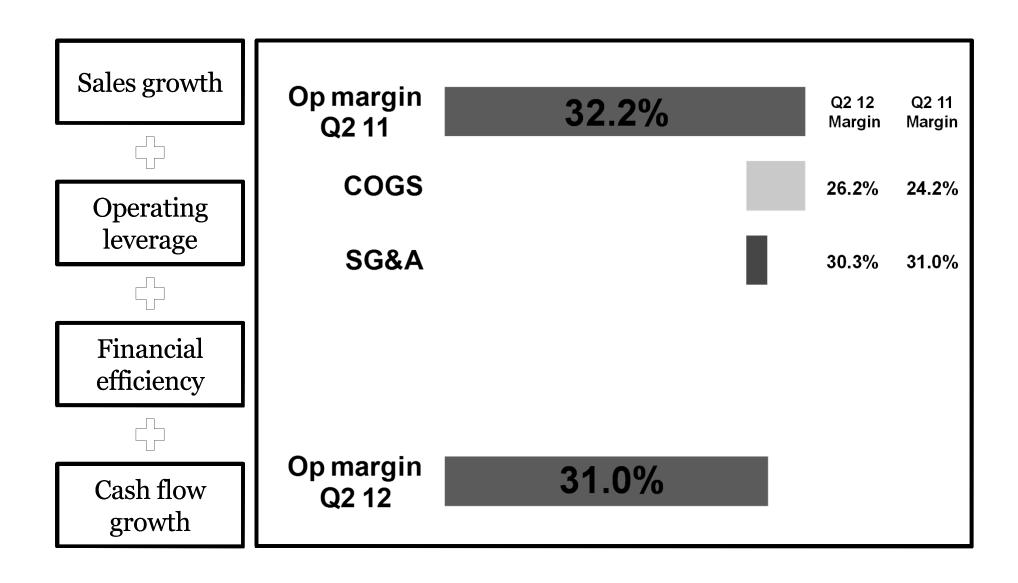
	Growth %			Growth%		
£m	Q2 2012	CER	£	H1 2012	CER	£
Turnover	6,462	(2)	(4)	13,102	-	(2)
Core Operating profit	2,002	(7)	(8)	4,073	(2)	(3)
Core EPS	26.4p	(5)	(5)	53.7p	1	-
Adjusted FCF (FCF excl. legal)	1,315		39	2,062		4

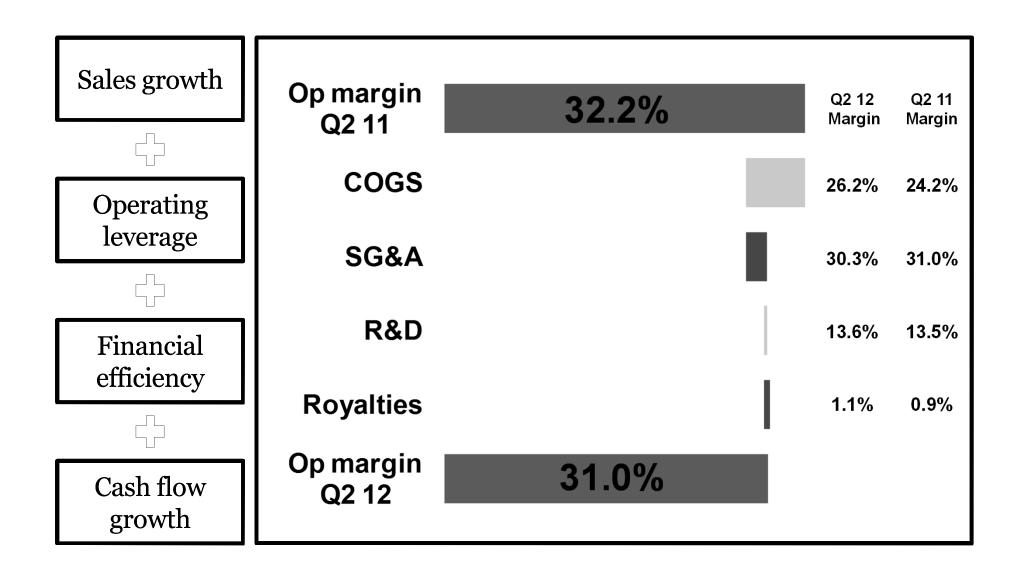
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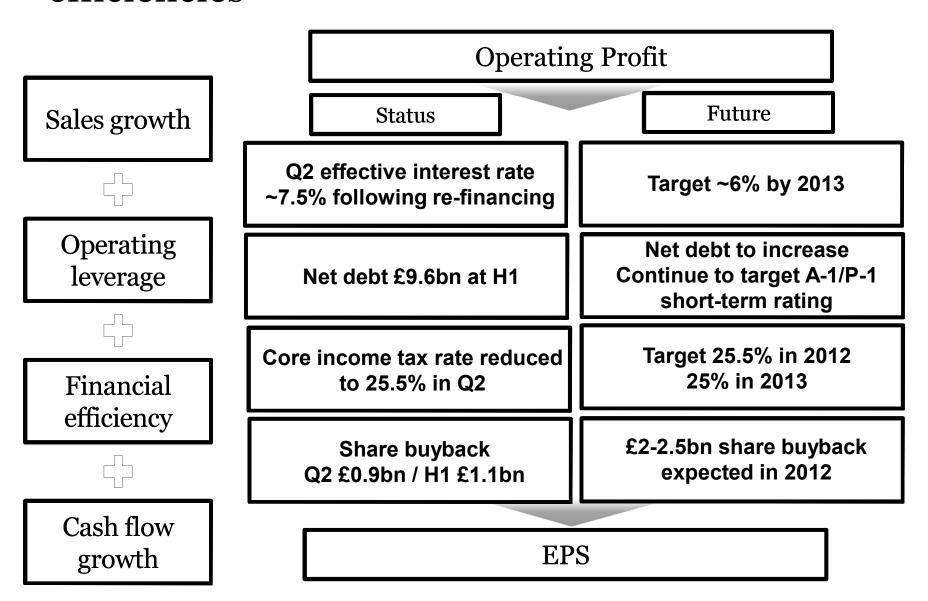




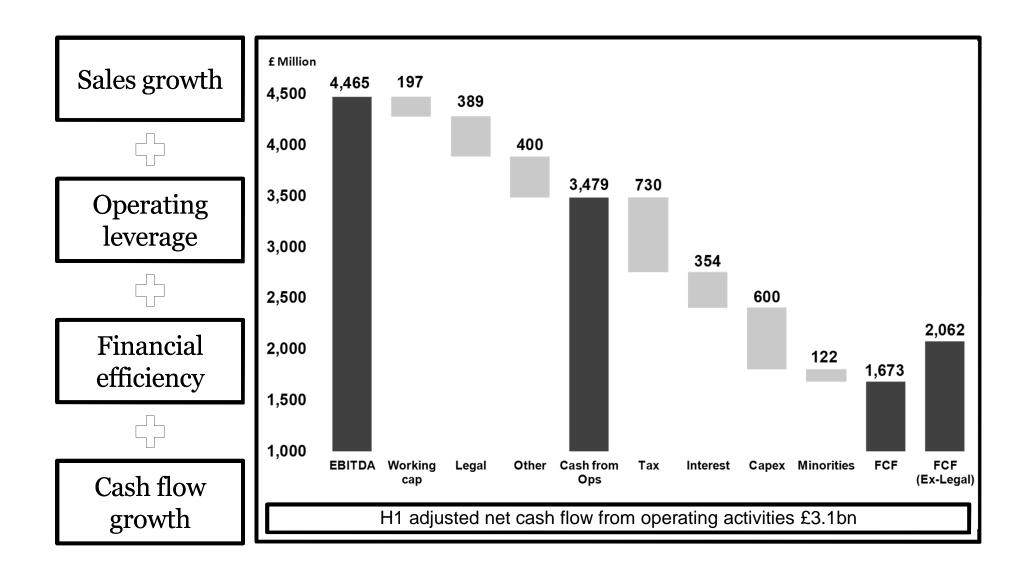




## Continue to make progress on delivery of financial efficiencies



### Generated £2.1bn free cash flow (ex legal) in H1 12



### Continued progress in reducing working capital

Sales growth

Operating

leverage

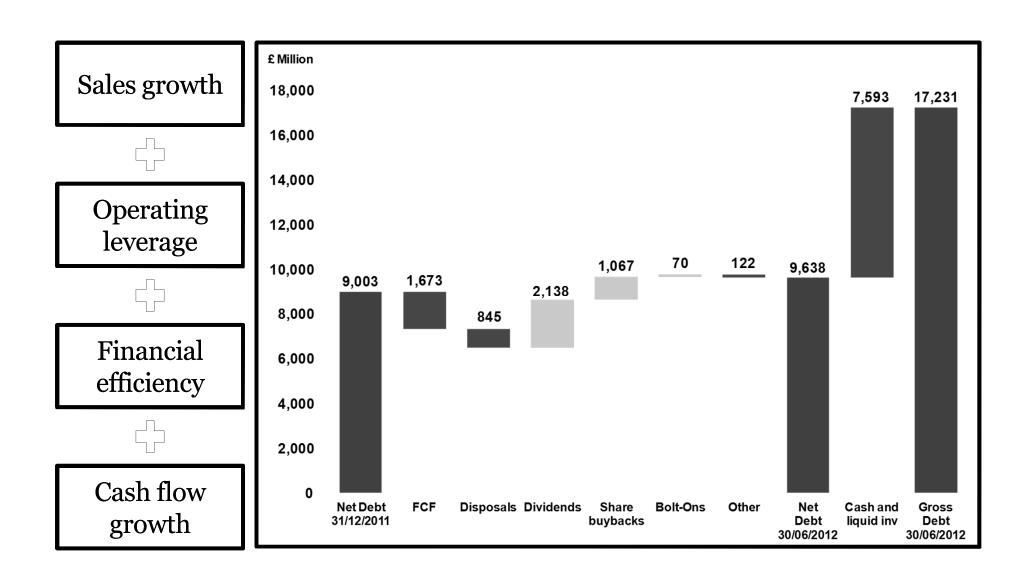
Financial efficiency



Cash flow growth

Conversion cycle							
		Q2 11	Q3 11	Q4 11	Q1 12	Q2 12	
	DSO	64	63	61	62	60	
	DPO	34	33	43	40	41	
_	DIO	206	197	192	193	193	
_	Days	236	227	210	215	212	
cap	orking oital as of sales	25%	24%	21%	22%	22%	
		Q2 11	Q3 11	Q4 11	Q1 12	Q2 12	

## Liquidity in anticipation of legal and acquisition costs



# £3.2bn cash returned to shareholders in H1 2012; up 22% compared with H1 2011

Dividends £2.1bn\* in H1 2012

$$Q1 + 6\%$$

$$Q2 + 6\%$$

Buyback £1.1bn in H1 2012

<sup>\*</sup> Comprises payment of 2011 third interim dividend (£847m), and 2011 fourth interim dividend (£1,043m) and the 2011 Supplemental dividend (£248m)

## GSK is positioned for continued returns to shareholders

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