

GSK Capital Markets Day: Haleon

28 February 2022 at 12.30 GMT

Brian McNamara – CEO Designate of Haleon

Thanks, Tobias.

So, you can see why I'm excited about the opportunity we have in front of us.

Haleon's strategy for growth, the strength of our leadership team, and our purpose, underpin my confidence in our ability to capitalise on that opportunity. I'd like to close where we started.

Haleon is a global leader. And we are 100% focused on consumer healthcare.

We have exceptional, category leading brands. We have an attractive global footprint. And, I hope you agree, after meeting all of us today, that we have a first-class leadership team, with the skills and determination to capitalise on our fantastic opportunity.

We have a strategy to outperform and we run a responsible business with an inspiring purpose.

As we've demonstrated today, we expect to achieve organic annual sales growth of between 4 and 6%, moderate margin expansion, and we plan to deliver attractive returns to our shareholders, after continuing to invest in the business.

Thank you for your time and interest today. Now, let's start our Q&A session.

Sonya, over to you.