

ESMO Investor call: accelerating our oncology pipeline

30 September 2019

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A number of adjusted measures are used to report the performance of our business, which are non-IFRS measures. These measures are defined and reconciliations to the nearest IFRS measure are available in our second quarter 2019 earnings release and Annual Report on Form 20-F for FY 2018.

All expectations and targets regarding future performance and the dividend should be read together with "Assumptions related to 2019 guidance and 2016-2020 outlook" on page 61 of our second quarter 2019 earnings release.

Agenda



Accelerating our oncology pipeline	Dr Hal Barron Chief Scientific Officer, President R&D	
Results of PRIMA	Dr Antonio González-Martín Head of Medical Oncology, Clinica Universidad de Navarra	P
Putting PRIMA in context	Dr Hal Barron Chief Scientific Officer, President R&D	
Oncology strategy & data presentations at ESMO	Dr Axel Hoos SVP, Oncology R&D	
Building our in market oncology capabilities	Luke Miels President, Global Pharmaceuticals	

Q&A:

Christine Roth, SVP Global Oncology Therapy Area Head Jenn Christensen, Medicine Development Lead niraparib Dr Marc Ballas, Medicine Development Lead GSK'609

Science Technology X Culture



Strengthening our R&D pipeline through a focus on science related to the immune system, the use of human genetics, and advanced technologies

GSK Oncology: building on a strong foundation and investing for future performance



Smart business development	Strong internal R&D capabilities	Strengthening in market operations	17 assets in
 Tesaro acquisition Zejula expected to be supported by PRIMA Dostarlimab expected to file by end 2019 Early stage IO pipeline Merck KGaA global alliance on bintrafusp alfa (M7824) 	 High calibre scientists within clinical teams Diverse portfolio of potentially transformational medicines Prioritisation and investment to accelerate promising assets including belantamab mafodotin, GSK'609 	 Tesaro accelerated build of infrastructure Focus on recruiting the best sales force and medical talent Changed HCP engagement and sales rep incentivisation policies to be more competitive 	oncology pipeline 16 abstracts across 9 tumour types at ESMO Further important data expected at ASH'19 and ASCO'20 3 oncology filings expected by end

2019

GSK Oncology: building on a strong foundation and investing for future performance



Smart business development	Strong internal R&D capabilities	Strengthening in market operations 17 assets in	
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Results of PRIMA

Dr Antonio González Martín, Head of Medical Oncology, Clinica Universidad de Navarra

Niraparib is effective in recurrent ovarian cancer (*BRCA*mut and *BRCA*wt)



- Advanced ovarian cancer is a leading cause of cancer deaths in women with up to 85% recurrence after completion of standard first-line platinum-based chemotherapy¹
- Despite current options for maintenance treatment, there is still a high unmet need for many patients
 - Olaparib: limited to patients with BRCA mutations; ≈20% of OC patients²
 - Bevacizumab: limited use due to safety concerns and limited data in the growing number of patients receiving
 NACT
 - Active surveillance: many patients undergo watchful waiting following chemotherapy
- Niraparib was the first oral PARP inhibitor approved as maintenance for all patients with recurrent OC (BRCAmut and BRCAwt)
 - NOVA study demonstrated efficacy of niraparib maintenance after platinum CT in all biomarker populations: gBRCAmut: hazard ratio 0.27 (95% CI 0.17–0.41, P<0.0001); homologous recombination deficient: hazard ratio 0.38 (95% CI 0.24–0.59, P<0.0001) and non-gBRCAmut: hazard ratio 0.45 (95% CI 0.34–0.61, P<0.0001)³
 - QUADRA study showed niraparib treatment benefit in patients with at least 3 prior therapies: *BRCA*mut 39%
 ORR, homologous recombination deficient 26% ORR, duration of response 9.4 months⁴

PRIMA was designed to address the unmet need in 1L advanced ovarian cancer



Hypothesis: PRIMA/ENGOT-OV26/GOG-3012 was designed to test the efficacy and safety of niraparib therapy after response to platinum-based chemotherapy in patients with newly diagnosed advanced ovarian cancer, including those at high risk of relapse (ClinicalTrials.gov: NCT02655016)

Key inclusion criteria

- High grade serous or endometroid pathology
- Stage III: PDS with visible residual disease post surgery, NACT, or inoperable
- Stage IV: PDS regardless of residual disease, NACT, or inoperable
- CR or PR following platinum first-line treatment
- Tissue for homologous recombination testing was required at screening (Myriad myChoice®)

Key exclusion criteria

• Patients with Stage III disease who have had complete cytoreduction (i.e., no visible residual disease) after PDS

PRIMA trial design





1L, first-line; BICR, blinded independent central review; CR, complete response; OC, ovarian cancer; OS, overall survival; PFS2, progression-free survival 2; PR partial response; PRO, patient-reported outcomes; TFST, time to first subsequent therapy...

PRIMA tissue test for homologous recombination



Testing for Homologous Recombination Deficiency (HRd) and Proficiency (HRp)

Next generation sequencing of DNA from tumor tissue (Myriad Genetics myChoice® Test)

Provides a score based on algorithmic measurement of 3 tumor factors:

- Loss of heterozygosity (LOH)
- Telomeric allelic imbalance (TAI)
- Large-scale state transitions (LST)

Homologous recombination status is determined by the following:

- HR-deficient tumors: Tissue test score ≥42 **OR** a *BRCA* mutation
- HR-proficient tumors: Tissue test score <42
- HR-not-determined

HRD, homologous recombination deficient

¹https://myriadmychoice.com/portfolio/ovarian-cancer/mychoice-hrd-ovarian-cancer/#result



PRIMA enrollment and outcomes





Median follow up of 13.8 months

*19 patients (8 HRd) and 7 patients (5 HRd) discontinued due to other reasons in the niraparib and placebo arms, respectively.

AE, adverse event, HRd, homologous recombination deficient, PD, progression of disease

PRIMA patient characteristics and baseline demographics



Characteristic	Niraparib	Placebo (n=246)	Overall (N=733)	- 35%
Age, median (range), years	62 (32, 85)	62 (33.88)	62 (32, 88)	
Weight, median, kg	66	66	66	
Stage at initial diagnosis, n (%)				- 99.6
	318 (65)	158 (64)	476 (65)	dise
IV	169 (35)	88 (36)	257 (35)	
Prior NACT, n (%)				- 67%
Yes	322 (66)	167 (68)	489 (67)	
No	165 (34)	79 (32)	244 (33)	- 31%
Best response to platinum-based CT, n (%)				
CR	337 (69)	172 (70)	509 (69)	_ 510
PR	150 (31)	74 (30)	224 (31)	
Homologous recombination test status, n (%)				
HRd	247 (51)	126 (51)	373 (51)	- 30%
<i>BRCA</i> mut	152 (31)	71 (29)	223 (30)	
BRCAwt	95 (20)	55 (22)	150 (20)	- 34%
HRp	169 (35)	80 (33)	249 (34)	
HRnd	71 (15)	40 (16)	111 (15)	

- 35% of patients were Stage IV

- 99.6% with Stage III had residual disease post PDS
- 67% received NACT
- 31% achieved a PR to 1L CT
- 51% had HRd tumors
- 30% had BRCAmut tumors
- 34% had HRp tumors

1L, first-line; CR, complete response; CT, chemotherapy; HRd, homologous recombination deficient; HRp, homologous recombination proficient; HRnd, homologous recombination not determined; mut, mutation; NACT, neoadjuvant chemotherapy; PR, partial response; wt, wild-type.

PRIMA primary endpoint, PFS benefit in the HR-deficient population



CI, confidence interval; NE, not estimable; PD, progressive disease; PFS, progression-free survival. Sensitivity analysis of PFS by the investigator was similar to and supported the BICR analysis.

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PRIMA primary endpoint, PFS benefit in the overall population





PRIMA exploratory analysis, PFS benefit in pre-specified groups

	HR for PFS (95% CI)	
Overall	0.62 (0.50-0.76)	
Age group		
<65 years	0.61 (0.47-0.81)	· · ·
≥65 years	0.53 (0.38-0.74)	••
Stage of disease at initial diagnosis		
II	0.54 (0.42-0.70)	• • • • • • • • • • • • • • • • • • •
IV	0.79 (0.55–1.12)	• • •
Neoadjuvant chemotherapy		
Yes	0.59 (0.46-0.76)	· · · · · · · · · · · · · · · · · · ·
No	0.66 (0.46-0.94)	· · · · · · · · · · · · · · · · · · ·
Best response to platinum therapy		
CR	0.60 (0.46-0.77)	· · · · · ·
PR	0.60 (0.43-0.85)	· · · · · · · · · · · · · · · · · · ·
Homologus recombination status		
HRd-BRCAmut	0.40 (0.27–0.62)	
HRd-BRCAwt	0.50 (0.31–0.83)	
HRp	0.68 (0.49–0.94)	,
HRnd	0.85 (0.51–1.43)	
	0.25	0.50 1.00

CI, confidence interval; CR, complete response; HRd, homologous recombination deficient; HRp, homologous recombination proficient; HRnd, homologous recombination not determined; mut, mutation; PFS, progression-free survival; PR, partial response; wt, wild-type

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PRIMA PFS benefit in biomarker subgroups





- Niraparib provided similar clinical benefit in the HRd subgroups (BRCAmut and BRCAwt)
- Niraparib provide clinically significant benefit in the HR-proficient subgroup with a 32% risk reduction in progression or death

PRIMA key secondary endpoint, overall survival (11% data maturity)





Pre-planned interim analysis of overall survival numerically favors niraparib over placebo:

- overall population 84% vs 77% alive at 2 years
- HR-deficient 91% vs 85% alive at 2 years
- HR-proficient 81% vs 59% alive at 2 years

PRIMA safety overview



Adverse Event, no. (%)	Niraparib (n=484)	Placebo (n=244)
Any TEAE	478 (98.8)	224 (91.8)
Grade ≥3	341 (70.5)	46 (18.9)
Led to treatment discontinuation	58 (12.0)	6 (2.5)
Led to dose reduction	343 (70.9)	20 (8.2)
Led to dose interruption	385 (79.5)	44 (18.0)
TEAEs leading to death	2 (0.4)	1 (0.4)

- TEAEs were manageable and consistent with the PARP inhibitor class
- Dose interruptions were similar to those in the previous niraparib trials
- Treatment discontinuation due to thrombocytopenia was 4.3%
- TEAEs leading to death were determined to be not treatment-related

PRIMA Conclusions



- Available therapies and active surveillance do not address the high unmet need for many patients with newly diagnosed advanced ovarian cancer after platinum-based chemotherapy
- Niraparib therapy in patients with advanced ovarian cancer provided a clinically significantly improvement in PFS after response to 1L platinum-based chemotherapy in ALL patients
 - PFS overall population: hazard ratio, 0.62; p<0.001
 - PFS homologous recombination deficient: hazard ratio, 0.43; p<0.001
 - PFS homologous recombination proficient: hazard ratio, 0.68; p=0.020
- Niraparib is the first PARP-inhibitor to demonstrate benefit in patients across biomarkers subgroups after platinumbased chemotherapy in frontline, consistent with prior clinical studies of niraparib in recurrent ovarian cancer (NOVA and QUADRA)
- Patients with ovarian cancer at the highest risk of early disease progression (NACT, partial responders to 1L platinum chemotherapy) had significant benefit with niraparib therapy
- No new safety signals were observed, and quality of life was maintained on niraparib.
- Niraparib monotherapy after surgery and platinum-based chemotherapy could be an important new treatment option for patients



Putting PRIMA in context

Dr Hal Barron, Chief Scientific Officer and President R&D

Why was Tesaro a smart risk?



The questions:

1: Does Zejula offer a benefit to women with ovarian cancer with an HR deficiency (ie HRD positive) in the first line maintenance setting?

2: Does Zejula offer a benefit to all women with ovarian cancer in the first line maintenance setting?

The hypotheses:

PARP inhibitors have efficacy beyond gBRCA patients and benefit patients with other forms of HR defect

Patients with HR proficient tumours (HRD-) benefit from an alternative mechanism including immune activation through the STING pathway or PDL1 upregulation, for which Zejula would be a uniquely suitable PARP inhibitor as it has unique pharmacokinetic properties

Conclusions:

PRIMA met the primary endpoint with a highly statistically significant and clinically meaningful PFS improvement in both the HRD+ and all-comers populations

Caution needs to be taken when making cross trial comparisons, especially when patient populations vary



Hazard ratio better shows biological impact than mPFS

	PRIMA ¹ niraparib	SOLO-1 ² olaparib	PAOLA-1 ³ bevacizumab +/- olaparib	VELIA⁴ veliparib	GOG-218⁵ bevacizumab	ICON7 ⁶ bevacizumab
Ν	733	391	806	1140	1873	1528
Stage III: visible residual disease <u>required</u> after PDS	YES	NO	NO	NO	YES	NO
Stage IV: inoperable disease	YES	YES	YES	YES	NO	NO
NACT permitted	YES	YES	YES	YES	NO	NO
BRCAmut only	NO	YES	NO	NO	NO	NO

(1) Gonzalez, ESMO 2019; (2) MORE, NEJM 2018; (3) Ray-Coquard ESMO 2019; Coleman ESMO 2019; (5) Burger NEJM 2011; (6) Perren NEJM 2011

PDS: primary debulking surgery; NACT: neoadjuvant chemotherapy



	PRIMA ¹ niraparib	SOLO-1² olaparib	PAOLA-1 ³ bevacizumab +/- olaparib	VELIA⁴ veliparib	GOG-218⁵ bevacizumab	ICON7 ⁶ bevacizumab
Ν	733	391	806	1140	1873	1528
Overall population	0.62		0.59	0.68	0.73	0.87
HR deficient BRCAmut (~20% of patients*)	0.40	0.30	0.31	0.44	0.95	ND
HR deficient BRCAwt (~30% of patients*)	0.50		0.43	0.74 NS		ND
HR proficient BRCAwt (~50% of patients*)	0.68		0.92 NS	0.81 NS	0.71	ND

(1) Gonzalez, ESMO 2019; (2) MORE, NEJM 2018; (3) Ray-Coquard ESMO 2019; Coleman ESMO 2019; (5) Burger NEJM 2011; (6) Perren NEJM 2011

* Patients with known BRCA and HR status

PRIMA¹ SOLO-1² PAOLA-1³ VELIA⁴ GOG-218⁵

olaparib

			+/- olaparib			
Ν	733	391	806	1140	1873	1528
Overall population	0.62		0.59	0.68	0.73	0.87
HR deficient BRCAmut (~20% of patients*)	0.40	0.30	0.31	0.44	0.05	ND
HR deficient BRCAwt (~30% of patients*)	0.50		0.43	0.74 NS	0.95	ND
HR proficient BRCAwt (~50% of patients*)	0.68		0.92 NS	0.81NS	0.71	ND

bevacizumab

Aggregate data demonstrate that HR deficient (HRD+) patients benefit from a PARPi

(1) Gonzalez, ESMO 2019; (2) MORE, NEJM 2018; (3) Ray-Coquard ESMO 2019; Coleman ESMO 2019; (5) Burger NEJM 2011; (6) Perren NEJM 2011

* Patients with known BRCA and HR status

First conclusion

niraparib

Comparing PARPi and bevacizumab in 1L ovarian cancer



ICON7⁶

bevacizumab

bevacizumab

veliparib

PRIMA1SOLO-12PAOLA-13VELIA4GOG-2185niraparibolaparibbevacizumabveliparibbevacizumab

	niraparib	olaparib	bevacizumab +/- olaparib	veliparib	bevacizumab	bevacizumab
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Bevacizumab demonstrated no benefit in HR deficient (HRD positive) patients

(1) Gonzalez, ESMO 2019; (2) MORE, NEJM 2018; (3) Ray-Coquard ESMO 2019; Coleman ESMO 2019; (5) Burger NEJM 2011; (6) Perren NEJM 2011

* Patients with known BRCA and HR status

Second conclusion

Comparing PARPi and bevacizumab in 1L ovarian cancer



ICON76

PRIMA¹ SOLO-1² PAOLA-1³ VELIA⁴ **GOG-218⁵** bevacizumab veliparib bevacizumab niraparib olaparib

Third conclusion

			+/- olaparib			
Ν	733	391	806	1140	1873	1528
Overall population	0.62		0.59	0.68	0.73	0.87
HR deficient BRCAmut (~20% of patients*)	0.40	0.30	0.31	0.44	0.05	ND
HR deficient BRCAwt (~30% of patients*)	0.50		0.43	0.74 NS	0.95	ND
HR proficient BRCAwt (~50% of patients*)	0.68		0.92 NS	0.81 NS	0.71	ND

Zejula is the only PARP inhibitor that demonstrated a benefit in HR proficient (HRD-) patients; bevacizumab showed a similar benefit

(1) Gonzalez, ESMO 2019; (2) MORE, NEJM 2018; (3) Ray-Coquard ESMO 2019; Coleman ESMO 2019; (5) Burger NEJM 2011; (6) Perren NEJM 2011 * Patients with known BRCA and HR status



ICON7⁶

bevacizumab



	PRIMA ¹ niraparib	SOLO-1 ² olaparib	PAOLA-1 ³ bevacizumab +/- olaparib	VELIA⁴ veliparib	GOG-218⁵ bevacizumab	ICON7 ⁶ bevacizumab
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Only Zejula demonstrated efficacy in all patient HR subgroups in first line

(1) Gonzalez, ESMO 2019; (2) MORE, NEJM 2018; (3) Ray-Coquard ESMO 2019; Coleman ESMO 2019; (5) Burger NEJM 2011; (6) Perren NEJM 2011

* Patients with known BRCA and HR status

Could Zejula's unique PK profile explain the benefit in HRD- patients?

At steady state, the concentration of niraparib is higher in the tumour than the plasma

BRCAwt ovarian cancer model* Tumor PK Plasma PK Niraparib (50 mg/kg gd 2 days) Niraparib (50 mg/kg qd 2 days) 100000 Olaparib (67 mg/kg bid 2 days) 100000 Olaparib (67 mg/kg bid 2 days) Concentration (ng/mL) Concentration (ng/g) 10000 10000 1000 1000 100 100 10 10 2 4 6 8 10 12 14 16 18 20 22 24 0 2 4 6 8 10 12 14 16 18 20 22 24 Time (hours) Time (hours) BRCAmut TNBC model** **BRCAwt ovarian model***** A2780 (BRCAwt) MDA-MB-436 (BRCA1mut) Vehicle (n=15) Vehicle (n=6) Niraparib (62.5 mg/kg gd n=6) 2500 Niraparib (75 mg/kg gd n=6) ie (mm³) 1000 volume (mm³) Olaparib (100 mg/kg qd n=6) Olaparib (75/67 mg/kg bid n=6) 2000 -800 P=0.005** volun 1500. 600 Tumor 400 Tumor 1000 200 500 Time (days) Time (days)

*OVC 134 PDX model; **MDA-MB-436 TNBC model; *** A2780 ovarian cancer model

www.oncotarget.com

Oncotarget, 2018, Vol. 9, (No. 98), pp: 37080-37096

Research Paper

A comparative pharmacokinetic study of PARP inhibitors demonstrates favorable properties for niraparib efficacy in preclinical tumor models

Kaiming Sun¹, Keith Mikule¹, Zebin Wang¹, Grace Poon¹, Aparajitha Vaidyanathan², Gillian Smith², Zhi-Yi Zhang¹, Jeffrey Hanke¹, Sridhar Ramaswamy¹ and Jing Wang¹

"Our results show that at steady state, tumor exposure to niraparib is 3.3 times greater than plasma exposure in tumor xenograft mouse models.

In comparison, the tumor exposure to olaparib is less than observed in plasma. In addition, niraparib crosses the blood-brain barrier and shows good sustainability in the brain, whereas sustained brain exposure to olaparib is not observed in the same models. Consistent with its favorable tumor and brain distribution, niraparib achieves more potent tumor growth inhibition than olaparib in BRCAwt models and an intracranial tumor model at maximum tolerated doses (MTD)." Sun et al

Clinical confirmation of higher exposure to niraparib in tumour versus plasma in patients with breast cancer





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GSK Oncology: data at ESMO ICOS: results from INDUCE-1

Axel Hoos, SVP Oncology R&D

GSK Oncology: building on a strong foundation and investing for future performance



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Oncology R&D: strategy and scientific focus

Maximise patient survival through transformational medicines



Data at ESMO: oncology clinical pipeline

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Representing 8 clinical programs across four focus areas

Mechanism	Phase 1 (FTIH)	Phase 1 expansion / Phase 2	Phase 3 (pivotal)			
PARP inhibitor (<i>Zejula,</i> niraparib)*	First line maintenance ovarian, other s	olid tumors under investigation				
Anti-BCMA ADC (belantamab mafodotin, GSK '916) [†]	Multiple myeloma					
TGF-beta trap/PD-L1 antagonist (bintrafusp alfa) [*]	NSCLC, BTC, breast cancer, other sol	lid tumors				
PD-1 antagonist (dostarlimab)*	Solid tumours (including endometrial, o	ovarian, NSCLC, Cervical, other MSI	I-H tumors)			
ICOS receptor agonist (GSK3359609) [†]	NSCLC, HNSCC, other solid tumors					
NY-ESO-1 TCR T cells (GSK3377794) [†]	Sarcoma, NSCLC, multiple myeloma					
BET inhibitor (molibresib, GSK525762)	Breast, prostate, other solid tumors and heme malignancies Data at ESINO 2019					
PRMT5 inhibitor (GSK3326595) [†]	Solid tumors, heme malignancies		16 abstracts/presentations			
TIM-3 antagonist (TSR-022)*	Solid tumors					
PI3K beta inhibitor (GSK2636771)	Solid tumors		³ presentations			
NY-ESO-1 ImmTAC® (GSK3537142) ‡	Solid tumors		(2 oral, 1 discussion)			
OX40 agonist (GSK3174998) ^{†^}	Solid tumors					
TLR4 agonist (GSK1795091)	Solid tumors					
LAG-3 antagonist (TSR-033)*	Solid tumors	* Tesaro acquisition				
Type 1 PRMT inhibitor (GSK3368715) [†]	Solid tumors, DLBCL	[†] In-license or other partnership with th [‡] Option based alliance with Immunocc	ird party pre Ltd. ImmTAC is a registered trademark of Immunocore Ltd.			
RIP1k inhibitor (GSK3145095)	PDAC, other solid tumors	* Being developed in a strategic global ^ Re-categorised from phase II to I foll	alliance between GSK and Merck KGaA, Darmstadt, Germany owing refinement of phase definitions			
STING agonist (GSK3745417)	Solid tumors					

Differentiated MOA with encouraging clinical data at ESMO 2019

GSK'609 ICOS receptor agonist

Target	 ICOS, a member of the CD28 family of co-stimulatory receptors, has a pivotal role in the proliferation, differentiation, survival, and function of T cells Highly upregulated upon T-cell receptor stimulation¹ and is expressed on tumour infiltrating lymphocytes in many tumours² Consistent with CTLA-4 and PD-1 blockade, ICOS agonism is anticipated to modulate T-cell dynamics resulting in prolonged control of tumour growth kinetics and survival in patients 	T-cell priming/ periphery Local antigen re-challenge Memory effector T-cell
Agent	 Humanised IgG4 antibody selected for its potent binding, agonist activity through the human ICOS receptor and low/no T-cell depleting effects via antibody-dependent cellular toxicity Anti-tumour activity observed with an ICOS agonist is further enhanced in combination with CTLA-4 and PD-1 blockade in non-clinical models^{3,4} ICOS agonist treatment led to upregulation of PD-1/PDL-1 expression in these models³ RNA-sequencing data shows strong correlation of ICOS and PD-L1 in solid tumours, further supporting clinical evaluation of this combination⁴ 	CD28 CD80/CD86 APC MHC CTLA4 CD80/CD86 ICOS-L MAturation CCOS-L ICOS-L IFNy/oth cytokine
Status	 Clinical activity observed with both monotherapy and PD-1 combination; HNSCC data presented at ESMO September 2019 Pivotal studies in HNSCC to commence by early 2020 Other studies ongoing including novel combinations across tumours 	APC, antigen-presenting cell; CXCR5, C-X-C motif chemokine receptor 5; ICOS-L, ICOS ligand; IFN-γ, interferon gamma; MHC, major histocompatibility complex

1. Hutloff A, et al. Nature 1999;397:263-6. 2. Mayes P, et al. Nat Rev Drug Disc 2018;17:509-27. 3. Brett S, et al. ESMO 2018 poster presentation: Abstract 1840P.4. Yadavilli S, et al. AACR 2017 poster presentation: Abstract 1637/15

RRMM = Relapsed/ Refractory malignant melanoma; RR HNSCC = Relapsed/ Refractory Head and Neck Squamous Cell Carcinoma; NSCLC = non small cell lung cancer



ICOS: checkpoint modulation beyond PD-1



Association with successful IO mechanisms of action increases clinical PoS

Agonist receptor families



CTLA-4 and PD-1 Kinetics of Clinical Activity Melanoma and Head & Neck Cancer

	ORR	DOR	OS @ 2y
lpilimumab (CTLA-4) Melanoma 2L	11% (same as CTX)	>2y	22%
Pembrolizumab	17%	23mo	28%
(PD-1)	vs	vs	Vs
HNSCC 1L	36% CTX	4mo	17%
Pembrolizumab	36%	7mo	31%
(PD-1) + CTX	vs	vs	vs
HNSCC 1L	36% CTX	4mo	17%

Low ORR, strong OS benefit relative to CTX

Hodi et al. NEJM 2010; Rischin et al., ASCO 2019

Mayes, Hance and Hoos, Nature Reviews Drug Discovery 2018

GSK'609: first time monotherapy activity has been seen with an ICOS agonist in multiple tumour types



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Best tumour response HNSCC



*Patients from both DE and CE phases included

Change from baseline in tumour measurement by dose level (irRECIST)



Dose[†]: GSK609 0.1mg/kg GSK609 0.3mg/kg GSK609 1mg/kg GSK609 3mg/kg

PD-1/L1 experienced patients; → treatment ongoing; [†]patients from both DE and CE phases included. Dashed lines are guidelines for determining level of response. Breaks in y-axes inserted to facilitate data interpretation.

Monotherapy activity with durable response across multiple tumour types

irCR, immune-related complete response; irPD, immune-related progressive disease; irPR, immune-related partial response; irSD, immune-related stable disease; pembro, pembrolizumab ESMO 2019 poster: "Inducible T-cell co-stimulatory (ICOS) receptor agonist, GSK3359609, alone and in combination with pembrolizumab: preliminary results from INDUCE-1 expansion cohorts in head and neck squamous cell carcinoma (HNSCC)"

GSK'609: early data point to ORR of 24% in combination with pembrolizumab with durable responses



Best tumour response



Dose*: GSK609 0.3mg/kg + pembro 200mg GSK609 1mg/kg + pembro 200mg

*Patients (non-randomised) from both DE and CE phases included; [†]patients received GSK3359609 0.3 mg + pembro 200 mg

Change from baseline in tumour measurement by dose level (irRECIST)



Dose[†]: GSK609 0.3mg/kg + pembro 200mg GSK609 1mg/kg + pembro 200mg

→ treatment ongoing; 'patients from both DE and CE phases included. Dashed lines are guidelines for determining level of response. Breaks in y-axes inserted to facilitate data interpretation.

Durable response in combination cohort with all responding patients maintaining benefit for ≥6 months

irCR, immune-related complete response; irPD, immune-related progressive disease; irPR, immune-related partial response; irSD, immune-related stable disease; pembro, pembrolizumab ESMO 2019 poster: "Inducible T-cell co-stimulatory (ICOS) receptor agonist, GSK3359609, alone and in combination with pembrolizumab: preliminary results from INDUCE-1 expansion cohorts in head and neck squamous cell carcinoma (HNSCC)"

GSK'609: responses not correlated to PD-L1 expression suggesting ICOS agonist activity



irRecist confirmed response versus CPS score



BOR, best overall response; CPS, combined positive score; CR, complete response; irRECIST, immune-related Response Evaluation Criteria In Solid Tumours; PD, progressive disease; PR, partial response; SD, stable disease

A majority of patients with responses and stable disease have low PD1 expression supporting evidence of ICOS agonist activity

ESMO 2019 poster: "Inducible T-cell co-stimulatory (ICOS) receptor agonist, GSK3359609, alone and in combination with pembrolizumab: preliminary results from INDUCE-1 expansion cohorts in head and neck squamous cell carcinoma (HNSCC)"

GSK'609: safety and tolerability consistent with results previously reported



Monotherapy cohorts (Part 1A and 1B, N=22)



Combination cohort (Part 2A and 2B, N=58)



Treatment-related AEs in patients with HNSCC across all study cohorts in the monotherapy (n=22)and combination populations (n=58) were consistent with that previously reported

ESMO 2019 poster: "Inducible T-cell co-stimulatory (ICOS) receptor agonist, GSK3359609, alone and in combination with pembrolizumab: preliminary results from INDUCE-1 expansion cohorts in head and neck squamous cell carcinoma (HNSCC)"

GSK'609: progressing to advanced trials and novel combinations



					Study start	Read-out	
Solid tumours	INDUCE-1	POC	Relapsed/refractory selected solid tumours	Open label dose escalation and expansion study of GSK'609 monotherapy and combination with pembrolizumab n= >500	2016	NA	
HNSCC	INDUCE-2	POC	Relapsed/ refractory HNSCC	Open label dose escalation and expansion study of GSK'609 in combination with tremelimumab N=114	Dec'18	2020	55k
recurrent or metastatic	INDUCE-3	pivotal	First line PD-1 positive recurrent or metastatic HNSCC	Randomised, double blind, adaptive study of GSK'609 or placebo in combination with pembrolizumab	End 2019	2023	patients*
NSCLC relapsed/ refractory	ENTRÉE	platform	Relapsed/ refractory NSCLC	Open label platform study of novel regimens of GSK'609 mono and combo versus SoC n=105	Jan'19	2020	130k patients*
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* Drug-treated patients. Source: Kantar Patient Matrix for US, EU5 and Japan in 2019, September 2019

POC = proof of concept; HNSCC = head and neck squamous cell carcinoma; SoC = standard of care; NSCLC = non small cell lung cancer



Building our oncology commercial capabilities

Luke Miels, President Global Pharmaceuticals

GSK Oncology: building on a strong foundation and investing for future performance



Smart business development	Strong internal R&D capabilities	Strengthening in market operations	17 assets in
 Tesaro acquisition Zejula expected to be supported by PRIMA Dostarlimab expected to file by end 2019 Early stage IO pipeline Merck KGaA global alliance on bintrafusp alfa (M7824) 	 High calibre scientists within clinical teams Diverse portfolio of potentially transformational medicines Prioritisation and investment to accelerate promising assets including belantamab mafodotin, GSK'609 	 Tesaro accelerated build of infrastructure Focus on recruiting the best sales force and medical talent Changed HCP engagement and sales rep incentivisation policies to be more competitive 	oncology pipeline16 abstracts across 9 tumour types at ESMOFurther importand data expected at ASH'19 and ASCO'203 oncology filings avported by and

Building our oncology commercial capability



Improved engagement with HCPs

Updated HCP engagement policies to improve how we help prescribers understand new data and clinical experience with our innovative products

Attracting and retaining the best sales force talent

Competitive sales force incentives for Specialty area in place to recruit, motivate and retain sales teams with the right levels of expertise and experience

Seamless execution across functions and in markets

Aligned efforts to ensure launch readiness for exciting oncology launches and drive value for patients and shareholders

3 potential oncology launches in 2020

Zejula 1L maintenance therapy (PRIMA) presented at ESMO 2019

- Significantly improved PFS in the overall population
- Filing expected by end 2019

Belantamab mafodotin (BCMA ADC) 4L Multiple Myeloma (DREAMM-2) to be presented at an upcoming medical congress

- Study met primary objective and demonstrated clinically meaningful ORR
- Filing expected by end 2019

Dostarlimab (PD-1) in recurrent endometrial cancer (GARNET) with interim data presented at SGO 2019

• Filing expected by end 2019

Expect increase in use of PARPs following ESMO data with 1L monotherapy taking leading share



PARPs underutilised in 1L and 2L ovarian cancer



Utilisation % of eligible maintenance patients (US)

Flatiron Health EMR data through Ju1 31, 2019 Fl Eligibility criteria:

Patients who received 4-9 cycles of platinum for 2L+ treatment

**Watch and wait % changes 3-5% with variation in:

duration between last platinum administration date and sample end date

of administered platinum cycles

Avastin combination presents challenges

- Combination of PARP + Avastin increases cost, toxicity and administration challenges in maintenance setting
- Avastin currently used in <20% of 1L maintenance ovarian cancer patients in US; <50% EU and Japan*
- May limit Avastin as option for 2L
- Avastin has not demonstrated overall survival benefit in 1L

Zejula uniquely positioned with PRIMA data

- Demonstrated benefit in all comers population including HRD negative patients
- Pre-planned interim analysis of overall survival numerically favours Zejula over placebo
- Unique PK properties with preclinical evidence suggesting greater tumour penetration*
- Oral, once daily monotherapy with low drug interactions – key in maintenance setting

*Flatiron Health data





Dr Hal Barron





Hal joined GSK as Chief Scientific Officer and President, R&D on 1 January 2018. He is a member of the Board and the Corporate Executive Team.

His previous role was President, R&D at Calico (California Life Company). Prior to this, Hal was Executive Vice President, Head of Global Product Development, and Chief Medical Officer of Roche, responsible for all the products in the combined portfolio of Roche and Genentech. At Genentech, he was Senior Vice President of Development and Chief Medical Officer.

Hal was a Non-Executive Director and Chair of the Science & Technology Committee at Juno Therapeutics, Inc until March 2018, when it was acquired by Celgene Corporation. Hal is Associate Adjunct Professor, Epidemiology & Biostatistics, University of California, San Francisco. He is also a Non-Executive Board Director of GRAIL, Inc, an early cancer detection healthcare company and a member of the Advisory Board of Verily Life Sciences LLC, a subsidiary of Alphabet Inc.

Hal holds a Bachelor of Science degree in Physics from Washington University in St. Louis and a medical degree from Yale University. He completed his training in Cardiology and Internal Medicine at the University of California, San Francisco. He has been issued several patents for his work in thrombosis and angiogenesis and has published more than 90 papers in peer-reviewed scientific journals.

Dr Antonio González-Martín





Dr González-Martín graduated in medicine at University of Navarra in Pamplona, and subsequently trained in medical oncology at University Hospital Ramón y Cajal in Madrid from 1994 to 1997. During part of 1997 he attended as an observer to The Mount Sinai School of Medicine in New York. He joined as staff member of the Medical Oncology Service at University Hospital Ramón y Cajal in 1998. From January 2009 he gained the position of Head of Medical Oncology Department at MD Anderson Cancer Center Madrid, an affiliate institution of MD Anderson in Houston. He recently moved to Clinica Universidad de Navarra as head of Medical Oncology and co-director of the Oncology Department. He is Associate Professor at Medicine at Francisco de Vitoria University in Madrid and Adjunt Professor at University of Texas (TX, USA). He got the PhD degree at Francisco de Vitoria University in April 2018.

He specialises in the treatment of gynaecological and breast cancer and is the chairman of GEICO. He is also the representative of GEICO in ENGOT, and the current President of this Group. In addition, he is one of the representatives of GEICO in Gynecologic Cancer InterGroup, an international organisation for trials and treatment of gynaecological cancers, and by now is the chair of the ovarian cancer committee. He was also a member of the board of the Spanish Society of Medical Oncology, and member of GEICAM and SOLTI breast cancer cooperative groups.

He has several relevant publications in the field of gynaecological and breast cancer. He is considered an expert in ovarian and breast cancer and has lectured widely on these areas of interest.

Dr Axel Hoos





Axel is SVP, R&D Governance Chair, and Therapeutic Area (TA) Head for Oncology at GSK, responsible for discovery and development in Oncology. As R&D governance chair he oversees technical and funding review committees. Axel also serves as Chairman of the Board of Trustees of the Sabin Vaccine Institute, a Global Health organization, Director on the Board of Imugene, a biotech company, Co-Director of the Cancer Immunotherapy Consortium and Scientific Advisory Board Member of the Cancer Research Institute. Through his leadership a paradigm for the development of cancer immunotherapies has been defined, which helped launch the field of Immuno-Oncology (Nat. Rev. Drug Discovery 2016, 15(4):, 235-47).

Previously, Axel was the Global Medical Lead in Immunology/Oncology at BMS where he developed Yervoy (Ipilimumab), the first life-extending therapy and the first checkpoint inhibitor drug in Immuno-Oncology. The discovery of ipilimumab's scientific mechanism was honored with the Nobel prize for Physiology or Medicine to Dr. James Allison in 2018. Before BMS, Dr. Hoos was Senior Director of Clinical Development at Agenus Bio (previously Antigenics), a biotech company.

Dr. Hoos holds an MD from Ruprecht-Karls-University and a PhD in molecular oncology from the German Cancer Research Center (DKFZ) both in Heidelberg, Germany. He trained in surgery at the Technical University in Munich and further in surgery, molecular pathology and tumor immunology at Memorial Sloan-Kettering Cancer Center in New York City. He is an alumnus of 49 the Program for Leadership Development at Harvard Business School.

Luke Miels





Luke joined GSK as President, Global Pharmaceuticals in September 2017. He is a member of the Corporate Executive Team.

At GSK, he is responsible for commercialising a portfolio of medicines and vaccines with annual sales of more than £20 billion and operations in over 100 markets. His previous role was Executive Vice President of AstraZeneca's European business and, prior to that, Executive Vice President of Global Product and Portfolio Strategy, Global Medical Affairs and Corporate Affairs.

Luke joined AstraZeneca from Roche, where he was Regional Vice President Asia Pacific for the Pharmaceuticals Division. Before then, he held roles of increasing seniority at Sanofi-Aventis in Asia and the US. He also co-led the US integration of Sanofi and Aventis. Prior to that, he held general management roles in Thailand and New Zealand, following his entry into the industry in Australia.

He holds a Bachelor of Science degree in Biology from Flinders University in Adelaide and an MBA from the Macquarie University, Sydney.

Christine Roth





Christine re-joined GSK as SVP, Global Oncology Therapy Area Head in December 2017, reporting to Luke Miels. As the global commercial lead for oncology, Christine is a member of the Pharmaceutical Leadership Team, Forecast Review Committee, Research Investment Board, Development Review Board, and Global Pharmaceutical Leadership Team.

After beginning her career as a scientist, Christine joined BMS and progressed through commercial leadership roles in multiple therapeutic and functional areas. Together with Axel Hoos, she was a pioneer in Immuno-Oncology, serving as the commercial lead for the first approved I-O therapy, Yervoy (ipilimumab) and working on BMS's String of Pearls strategy which led to the acquisition of Medarex and the first PD-1, Opdivo.

Christine was delighted to return to GSK and partner again with Axel and the GSK Oncology team to build a new and improved, world-class oncology organization.

Jenn Christensen





Jennifer completed her masters degree in Organic Chemistry from Brandeis University, Massachusetts. She has worked at a number of biotech companies including Tesaro, Xanthus/ Antisoma and Datide Research Laboratories.

Jennifer joined Tesaro in 2011 to initially lead the Varubi programme and is currently the medical development lead for Zejula (niraparib) in ovarian cancer

Dr Marc Ballas





Marc S Ballas, MD, MPH is an Albert Einstein School of Medicine trained physician who completed his medical oncology/hematology at NIH and practiced as Assistant Professor at NYU Langone School of Medicine before joining the pharmaceutical industry.

Early on, he has been involved in the immune-oncology field working on late stage development of ipilimumab in small cell lung cancer, durvalumab in locally advanced and adjuvant non-small cell lung cancer.

Marc is currently the medical development lead for the GSK'609 ICOS agonist across solid tumors.