

Dr Moncef Slaoui

Vaccines business overview

6 May 2015

The value of vaccination

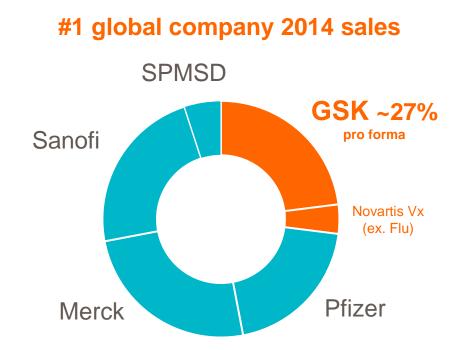
Widely recognised as one of the very best investments in healthcare



Vaccines is an attractive business

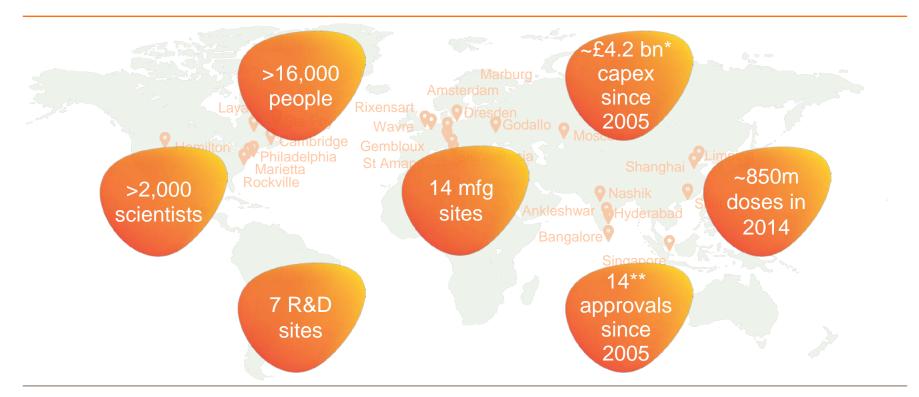


- Growing market: ~£17bn in 2014¹
- Few global players
- Large capital investment
- Complex manufacturing
- Importance of combinations/lifecycle
 management
- Intellectual property
- Very long product lifecycles
- Pharma like operating margins



GSK Vaccines: a snapshot





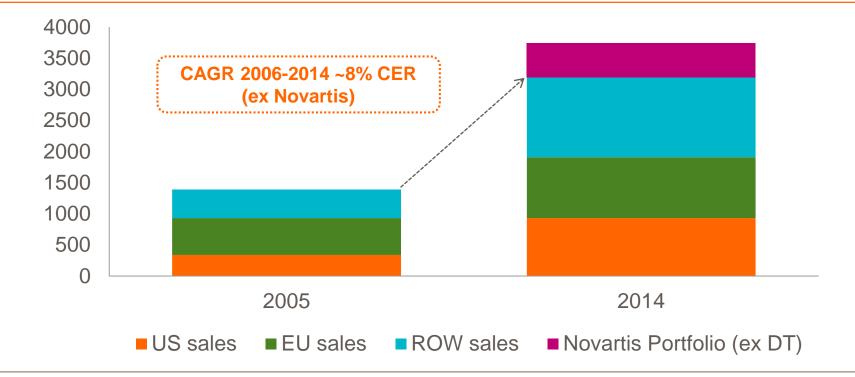
* CapEx excludes Novartis investments. All other data represents pro forma business.

**Includes major market approvals: Arepandrix, Bexsero, Cervarix, Fendrix, Fluarix / FluLaval (QIV), Ixiaro, Menhibrix, Menitorix, Menveo, Pandemrix, Prepandrix, Priorix Tetra, Rotarix, Synflorix. Excludes Nimenrix (to be divested).

Strong track record of growth

gsk

Supply constraints impacted 2014 growth (-1% CER)



Broadest vaccines portfolio offering worldwide (pre-transaction)

Key immunisation segments	gsk	SANOF	S MERCK	Pfizer
Pediatric				
Diphtheria, tetanus, & acellular Pertussis (DTaP) DTaP hexa Inactivated Polio (IPV) Haemophilus influenzae type b (Hib) Meningitis ACWY	4 4 4 4	$\begin{array}{c} \checkmark\\ \checkmark\\ \checkmark\\ \checkmark\\ \checkmark\\ \checkmark\\ \checkmark\end{array}$	4	
Meningitis B Pneumococcal Measles, Mumps, Rubella (MMR) and Varicella Rotavirus Hepatitis A and B Influenza	4 4 4 4	P √	√ √ √	1
Adolescent				
Human papillomavirus (HPV) Tdap booster Meningitis ACWY Meningitis B	4 4 4	\checkmark	\checkmark	
Hepatitis A and B Influenza	4 4	4	\checkmark	√
Adults/Travellers				
Tdap booster YF JE TBE Rabies	√	\checkmark		
Typh Hepatitis A and B Influenza	4 4 4	√ √ √	\checkmark	~
Elderly				
Zoster Pneumococcal Influenza	P √	1	\checkmark	1

P – Project in late stage pipeline

Broadest vaccines portfolio offering worldwide (pre-transaction)

Key immunisation segments	sk US	gsk	SANOF	S MERCK	Pfizer
Pediatric					
Diphtheria, tetanus, & acellular Pertussis (DTaP) DTaP hexa Inactivated Polio (IPV) Haemophilus influenzae type b (Hib) Meningitis ACWY Meningitis B	* * *	* * * *	√ √ √	1	
Pneumococcal Measles, Mumps, Rubella (MMR) and Varicella Rotavirus Hepatitis A and B Influenza	₽ ~ ~ ~	$\begin{array}{c} \checkmark \\ \checkmark \\ \checkmark \\ \checkmark \\ \checkmark \\ \checkmark \end{array}$	P √ √	√ √ √	~
Adolescent					
Human papillomavirus (HPV) Tdap booster Meningitis ACWY Meningitis B	· · · · · · · · · · · · · · · · · · ·	√ √ √	√ √ √	~	,
Hepatitis A and B Influenza	↓J ✓ ✓	√ √	√ √	\checkmark	*
Adults/Travellers					
Tdap booster YF JE TBE Rabies	✓	✓	+ + + + + + + + + + + + + + + + + + + +		
Typh	7	4	√		1
Hepatitis A and B Influenza	√ √	√ √	√ √	1	
Elderly					
Zoster Pneumococcal Influenza	P √	P √	4	\checkmark	1

P – Project in late stage pipeline

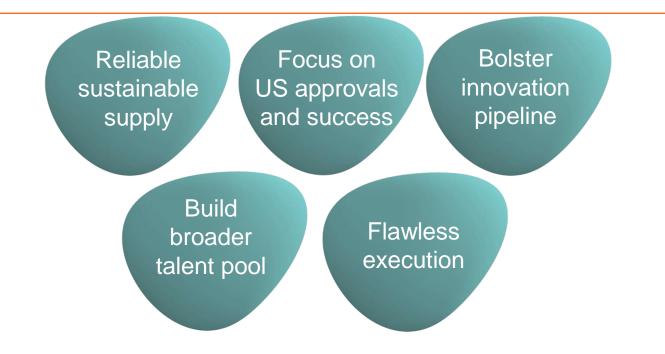
Vaccines business



Keys to success	GSK well-positioned
Supply	World class, some volume constraints
Recommendations	>90% of portfolio with US/EU universal recommendations
Portfolio breadth by segment	Strong ex-US, improving in US
Geographic footprint	177 countries, global Rx benefits
Price/Volume	Best in class mix
R&D productivity and clinical trials infrastructure	Over 1 million subjects in clinical trials since 2000

Our strategic focus





Our strategic focus





Novartis transaction accelerates strategy

Strong portfolio synergy post-transaction

Key immunisation segments	🥵 US	gsk	SANOF	📀 MERCK	Pfizer
Pediatric					
Diphtheria, tetanus, & acellular Pertussis (DTaP)	1	1	1		
DTaP hexa		✓	1	1	
Inactivated Polio (IPV)	\checkmark	√	√		
Haemophilus influenzae type b (Hib)	✓	✓	√	√	
Meningitis ACWY	\checkmark	✓	1		
Meningitis B		✓			
Pneumococcal		✓			\checkmark
Measles, Mumps, Rubella (MMR) and Varicella	Р	✓		\checkmark	
Rotavirus	√	1	Р	1	
Hepatitis A and B Influenza	√	1	1	\checkmark	
	√	√			
Adolescent					
Human papillomavirus (HPV)	\checkmark	\checkmark	√	\checkmark	
Tdap booster Meningitis ACWY	······	√	√		
Meningitis B	· · · · · · · · · · · · · · · · · · ·	4	~		,
Hepatitis A and B	LJ	*		/	v
Influenza	↓	×	×	¥	
Adults/Travellers					
Tdap booster		4			
YF	· · · · · · · · · · · · · · · · · · ·		· · ·		
JE	✓	✓			
TBE		✓	1		
Rabies	\checkmark	✓	1		
Typh	✓	1			1
Hepatitis A and B	\checkmark	√	√	\checkmark	
Influenza	\checkmark	\checkmark	1		
Elderly					
Zoster	Р	Р		1	
Pneumococcal				1	1
Influenza	\checkmark	\checkmark	1		

P – Project in late stage pipeline.

Key focus areas for 2015-2016



Delivery of cost

synergies: ~£400m by 2017

Novartis integration – well underway

Manufacturing:

ongoing above

site, no disruption within sites

R&D: accelerated and portfolio review completed

Commercial operations in countries almost complete

Subject to "hold-separate" requirements of the vaccines businesses to be divested under EU commitments

Vaccines global R&D centre in US



Rockville, Maryland



Key focus areas for 2015-2016



Proactive upgrading of supply network

Designed to meet and exceed regulatory requirements: quality and current GMP

Ensure sustainability for the long term Some supply constraints impacting HepA and Pa containing vaccines: 2014-2016



State-of-the-art pertussis mfg site

Key growth drivers



Key near term drivers 2015-2016 Meningitis franchise, Flu QIV, Synflorix, Rotarix



Key growth drivers



New products 2017-2018

Expected launches: Shingrix (HZ/su), malaria, MMR US Late stage development: Group B Strep, RSV, MenABCWY





Shingrix HZ(su): Significant opportunity to prevent herpes zoster

- Risk of shingles doubles every decade over age 50
- Non-live, recombinant, 2-dose, adjuvanted vaccine
- Excellent efficacy across all age groups, ~97%
- Acceptable safety and tolerability
- Ongoing trials in 70+ and immuno-compromised
- Expect US, EU, Japan filings in 2016
- Low global penetration of current marketed vaccine

The NEW ENGLAND JOURNAL of MEDICINE	
ORIGINAL ARTICLE	
Efficacy of an Adjuvanted Herpes Zoster Subunit Vaccine in Older Adults	
Himal Lal, M.D., Anthony L. Cunningham, M.B., B.S., M.D., Olivier Godeaux, M.D., Roman Chilbek, M.D., Ph.D., Javier Diez-Domingo, M.D., Ph.D., Shinn-Jang Hwang, M.D., Myron J. Levin, M.D., Janet E. McElhaney, M.D., kir Poder, M.D., Jano Puig-Barber, M.D., M.P.H., Ph.D., Timo Vesiari, M.D., Ph.D., Daisuke Watanabe, M.D., Ph.D., Lily Weckx, M.D., Ph.P., Toufik Zahaf, Ph.D., and Thomas C. Heineman, M.D., Ph.D., for the ZOE-50 Study Group*	
ABSTRACT	
ACCGROUND n previous phase 1–2 clinical trials involving older adults, a subunit vaccine contain- ng varicella-zoster virus glycoprotein E and the ASO1_ adjuvant system (called HZ/su) ad a clinically acceptable safety profile and elicited a robust immune response. METHODS	The authors' affiliations are listed in the Appendix. Address reprint requests to Dr. Heineman at Global Clinical Research and Development, GSK Vaccines, 2301 Renaissance Blvd., King of Prussia, PA 19406, or at Homas.cheineman@gsk.com.
Ve conducted a randomized, placebo-controlled, phase 3 study in 18 countries to valuate the efficacy and safety of HZ/su in older adults (\leq 50 years of age), stratified ccording to age group (50 to 59, 60 to 69, and \geq 70 years). Participants received two tramuscular doses of the vaccine or placebo 2 months apart. The primary objec-	Drs. Chlibek, Diez-Domingo, Hwang, Levin, McElhaney, Poder, Puig-Barberà, Vesi- kari, Watanabe, Weckx, and Zahaf con- tributed equally to this article.
we was to assess the efficacy of the vaccine, as compared with placebo, in reducing he risk of herpes zoster in older adults.	*A complete list of investigators in the Zoster Efficacy Study in Adults 50 Years of Age or Older (ZOE-50) is provided in the Supplementary Appendix, available at NEIM.org.
t total of 15,411 participants who could be evaluated received either the vaccine 7698 participants) or placebo (7713 participants). During a mean follow-up of	This article was published on April 28, 2015, at NEJM.org.
2, years, herpes zoster was confirmed in 6 participants in the vaccine group and 1210 participants in the placebo group (incidence rate, 0.3 vs. 9.1 per 1000 person- rars) in the modified vaccinated cohort. Overall vaccine efficacy against herpes oster was 97.2% (95% confidence interval [CI], 93.7 to 990.0 Pc0.001). Vaccine ef- cacy was between 96.6/k and 97.9% for all age groups. Solicited reports of injec- on-site and systemic reactions within 7 days after vaccination were more frequent the vaccine erou. There were solicited or unsolicited reports of erade 3 sym-	CCI 10.10549(NEJMOLIS01184 Copyright @ 2015 Memochanetis Medical Society.

toms in 17.0% of vaccine recipients and 3.2% of placebo recipients. The proportions of participants who had serious adverse events or potential immune-mediated dis-

eases or who died were similar in the two groups.



Key growth drivers



New segments 2019-2020 and beyond Pregnant women



Expected launches: Shingrix (HZ/su), malaria, MMR US Late stage development: Group B Strep, RSV, MenABCWY





Key growth drivers



30



* Expected CAGR to 2020, using 2015 as the base year. All expectations and targets regarding future performance should be read together with the "2015-2020 Outlook" and "Assumptions and cautionary statement regarding forward-looking statements" sections of the Q1 Results Announcements dated 6 May 2015. All sales growth rates at CER.

Margin improvements



GSK Vx (35.4%) + NVS loss making ~22% OPM 2014 pro forma

Improved leverage from sales growth (CoGS, SG&A and disciplined R&D investments)

Transaction cost savings ~£400m by 2017

Maintain CapEx investments

Overall vaccines margin 30%+ by 2020

All expectations and targets regarding future performance should be read together with the "2015-2020 Outlook" and "Assumptions and cautionary statement regarding forward-looking statements" sections of the Q1 Results Announcements dated 6 May 2015.

Positioned to be global leader for a very long time





Novartis transaction accelerates strategy

Strong prospects for revenue and profit growth

All expectations and targets regarding future performance should be read together with the "2015-2020 Outlook" and "Assumptions and cautionary statement regarding forward-looking statements" sections of the Q1 Results Announcements dated 6 May 2015.

Cautionary statement regarding forward-looking statements



This presentation may contain forward-looking statements. Forward-looking statements give the Group's current expectations or forecasts of future events. An investor can identify these statements by the fact that they do not relate strictly to historical or current facts. They use words such as 'anticipate', 'estimate', 'expect', 'intend', 'will', 'project', 'plan', 'believe', 'target' and other words and terms of similar meaning in connection with any discussion of future operating or financial performance. In particular, these include statements relating to future actions, prospective products or product approvals, future performance or results of current and anticipated products, sales efforts, expenses, the outcome of contingencies such as legal proceedings, and financial results.

Other than in accordance with its legal or regulatory obligations (including under the UK Listing Rules and the Disclosure and Transparency Rules of the Financial Conduct Authority), the Group undertakes no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise. Investors should, however, consult any additional disclosures that the Group may make in any documents which it publishes and/or files with the US Securities and Exchange Commission (SEC). All investors, wherever located, should take note of these disclosures. Accordingly, no assurance can be given that any particular expectation will be met and investors are cautioned not to place undue reliance on the forward-looking statements.

Forward-looking statements are subject to assumptions, inherent risks and uncertainties, many of which relate to factors that are beyond the Group's control or precise estimate. The Group cautions investors that a number of important factors, including those in this document, could cause actual results to differ materially from those expressed or implied in any forward-looking statement. Such factors include, but are not limited to, those discussed under Item 3.D 'Risk factors' in the Group's Annual Report on Form 20-F for 2014 and those discussed in Part 2 of the Circular to Shareholders and Notice of General Meeting furnished to the SEC on Form 6-K on November 24, 2014. Any forward-looking statements made by or on behalf of the Group speak only as of the date they are made and are based upon the knowledge and information available to the Directors on the date of this report.

A number of adjusted measures are used to report the performance of our business. These measures are defined in our Q1 2015 earnings release and annual report on Form 20-F.

Unaudited pro forma financial information



The unaudited pro forma financial information in this presentation has been prepared to illustrate the effect of (i) the disposal of the oncology assets, (ii) the Consumer Healthcare joint venture (i.e. the acquisition of the Novartis OTC Business), and (iii) the acquisition of the Vaccines business (which excludes the Influenza Vaccines business) on the results of the Group as if they had taken place as at January 1, 2014.

The unaudited pro forma financial information has been prepared for illustrative purposes only and, by its nature, addresses a hypothetical situation and, therefore, does not represent the Group's actual financial position or results. The unaudited pro forma financial does not purport to represent what the Group's financial position actually would have been if the disposal of the Oncology assets, the Consumer Healthcare joint venture and the Vaccines acquisition had been completed on the dates indicated; nor does it purport to represent the financial condition at any future date.

In addition to the matters noted above, the unaudited pro forma financial information does not reflect the effect of anticipated synergies and efficiencies associated with the Oncology disposal, the Consumer Healthcare joint venture and the Vaccines acquisition.

The unaudited pro forma financial information does not constitute financial statements within the meaning of Section 434 of the Companies Act 2006. The unaudited pro forma financial information in this presentation should be read in conjunction with the financial statements included in (i) the Group's Q1 2015 earnings report dated May 6, 2015 and furnished to the SEC on Form 6-K, (ii) the Group's Annual Report on Form 20-F for 2014 and (iii) the Circular to Shareholders and Notice of General Meeting furnished to the SEC on Form 6-K on Form 6-K on November 24, 2014.