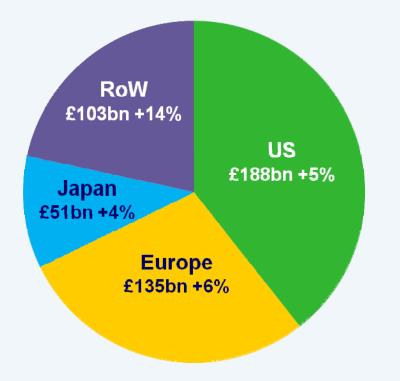


# Investor Meetings June 2010



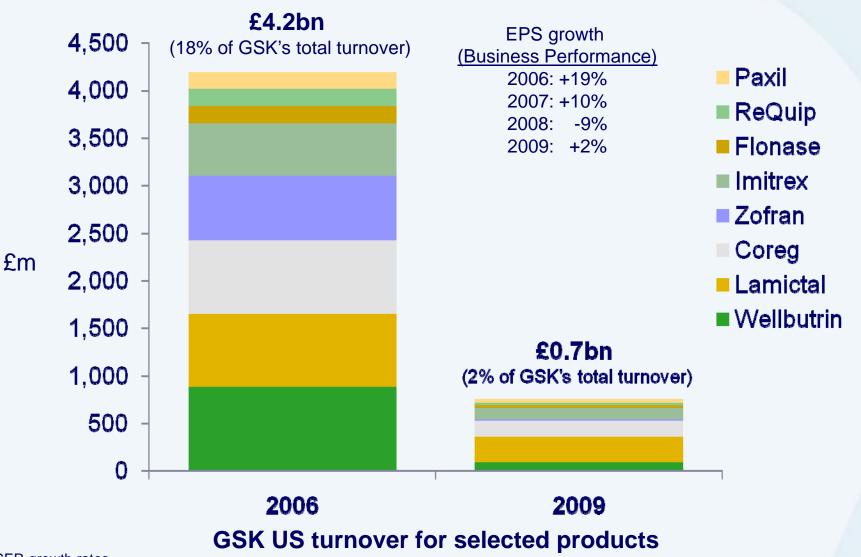
# Global Pharma market £477bn; ~+7% CAGR 05-09

#### **Global Pharma Market 2009**



- Large unmet medical need
  - Aging population
- Growing middle class
- Generic "cliff"
- R&D productivity
- US Healthcare reform
- EU pricing pressure
- Consolidation

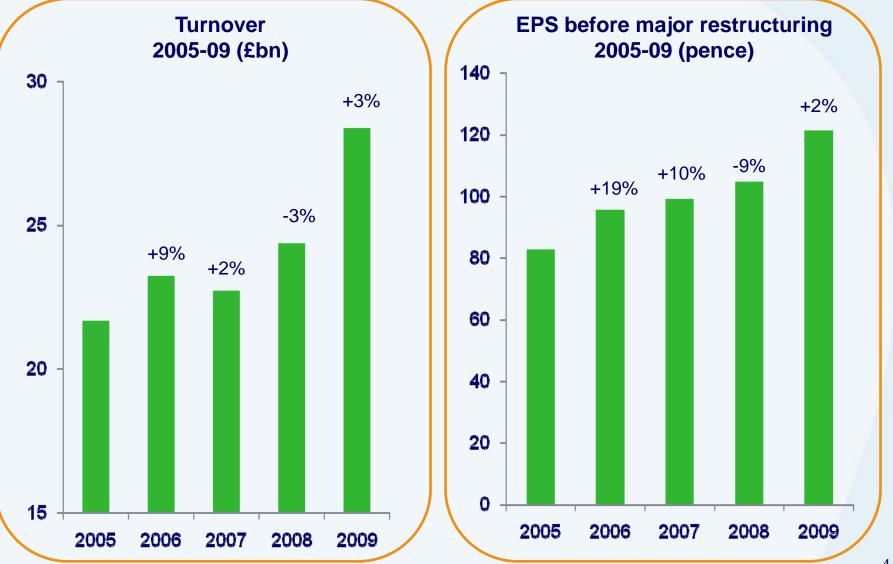
# GSK patent cliff from 2006 to 2009



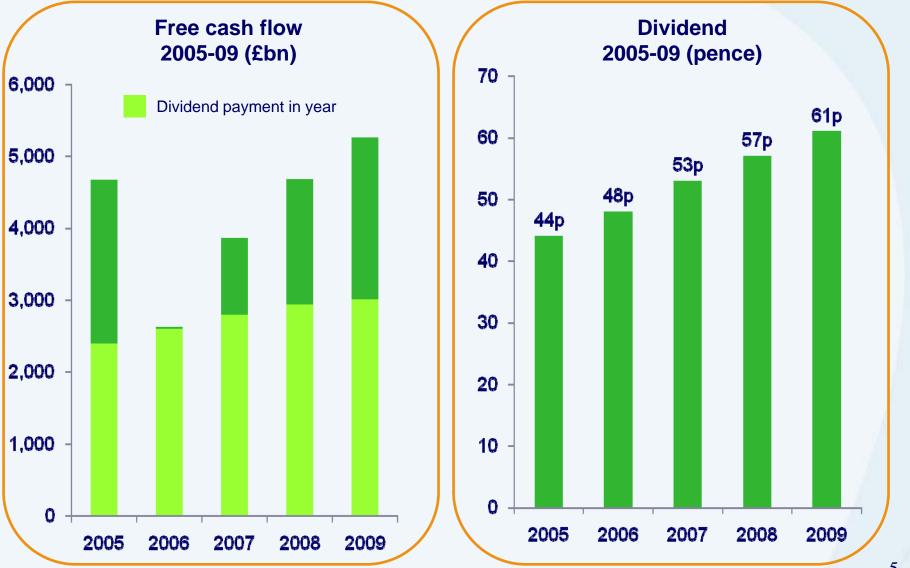
CER growth rates

Total franchise turnover included above; Business Performance EPS excludes major restructurings.

# **Turnover and EPS progression 2005-09**



# Increasing free cash flow and progressive dividend



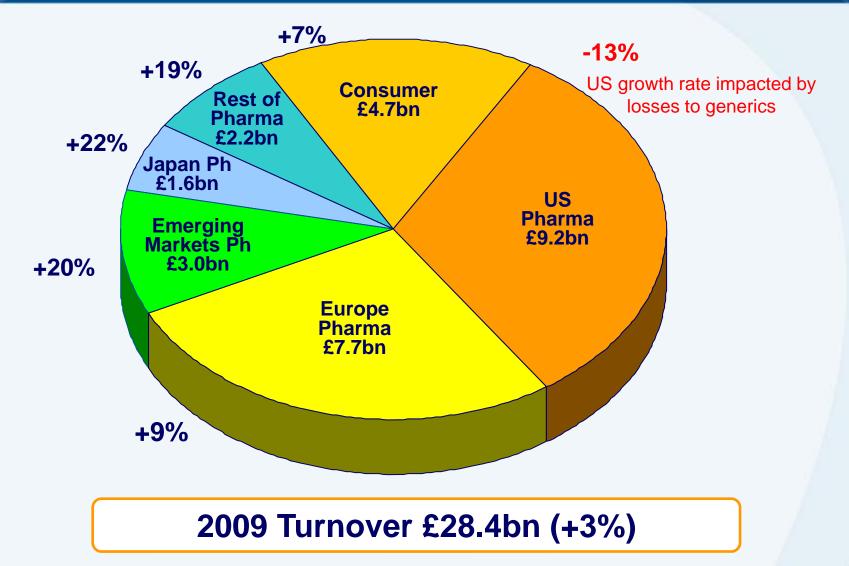
# Grow a diversified global business

# **Deliver more products of value**

# Simplify the operating model

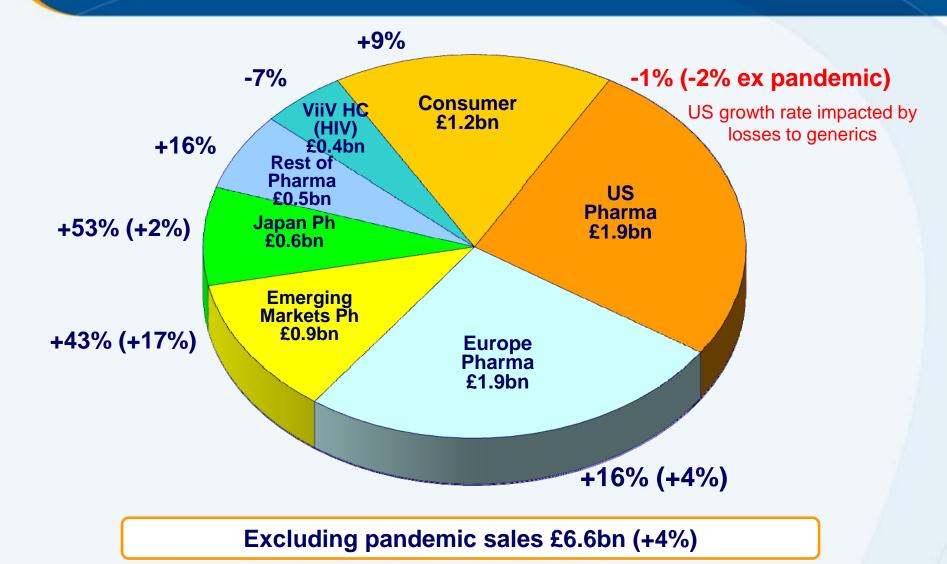


# Turnover growth despite decline in US Pharma (+2% EPS growth)



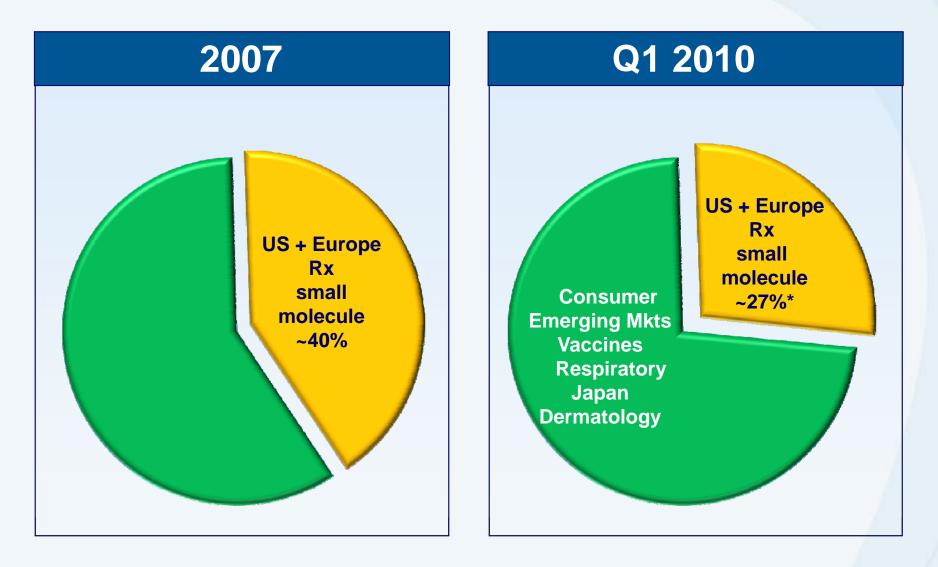
CER growth rates; Business performance EPS growth shown above Rest of Pharma includes Stiefel sales of £248m

# Q1 2010 Turnover of £7.4bn (+13%)



CER growth rates excluding major restructuring (CER growth rates excluding flu and Relenza in brackets) Beginning in 2010, Stiefel sales allocated to regions and all ViiV Healthcare sales shown separately.

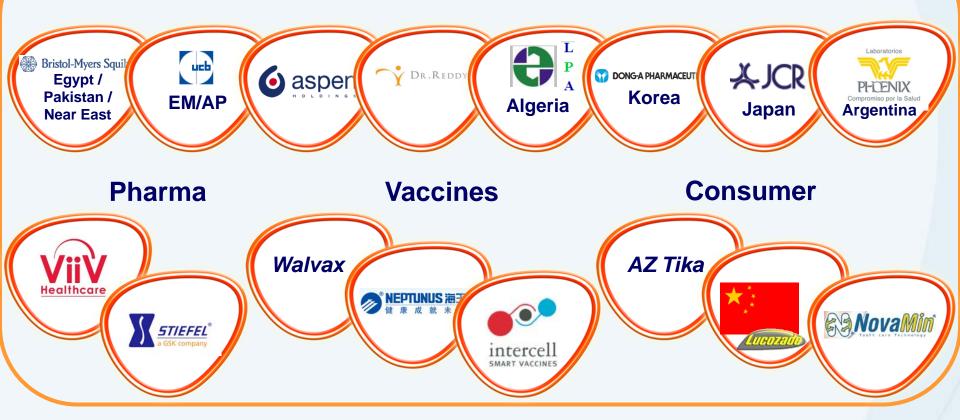
# "White pill Western market" portion of total turnover reduced from ~40% to ~27%



# **Bolt-on acquisitions and partnerships**

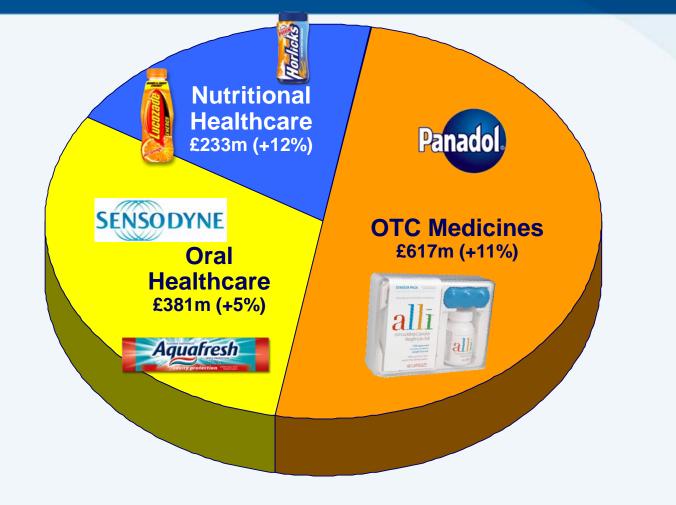
#### 18 deals recently completed across the business





BMS (3 deals); Dr Reddy's (ex-India); Laboratoire Pharmaceutique Algérien (LPA Algeria); Walvax (Priorix in China); Neptunus (flu in China); Intercell (needle-free vaccine technology); AZ Tika (Alvedon); Uni-President (Lucozade in China); Novamin (specialty oral care technology)

# **Consumer Healthcare business growing strongly**

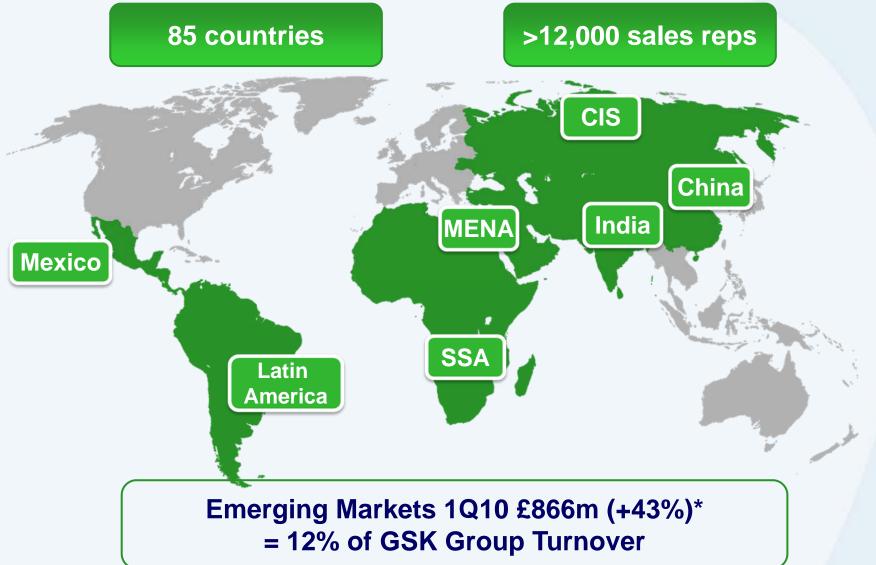


### Q1 2010 Turnover £1,231m +9%

### **Consumer Healthcare Products** Number of years marketed

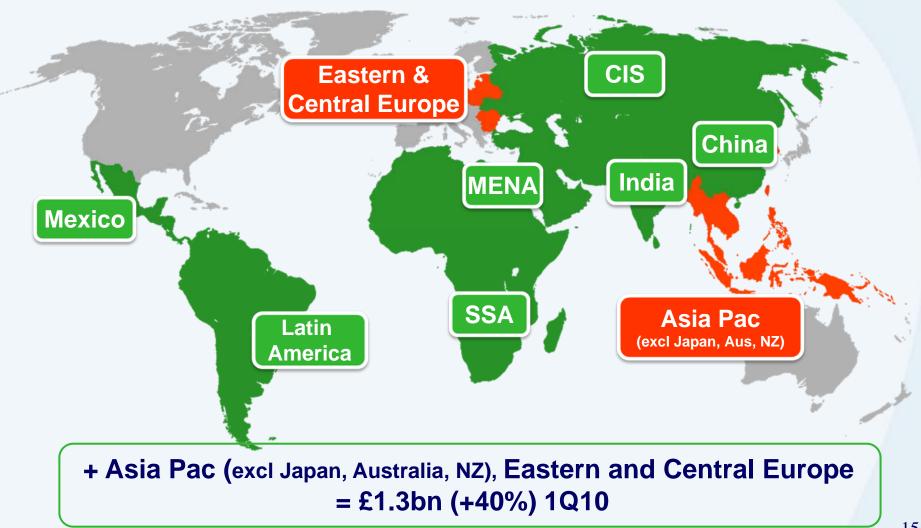


# **GSK "Emerging Markets" business**



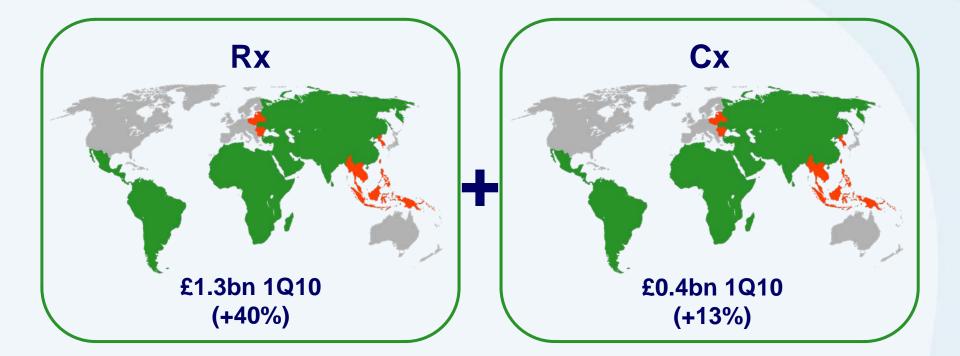
Source: GSK 1Q10 reported turnover including pandemic. Excluding pandemic, turnover was £713m (+17%)

# **GSK's pharma presence in Emerging Markets**



Source: GSK 1Q10 reported turnover including pandemic. Excluding pandemic, turnover was £1.1bn (+19%)

# **GSK's total presence in Emerging Markets**



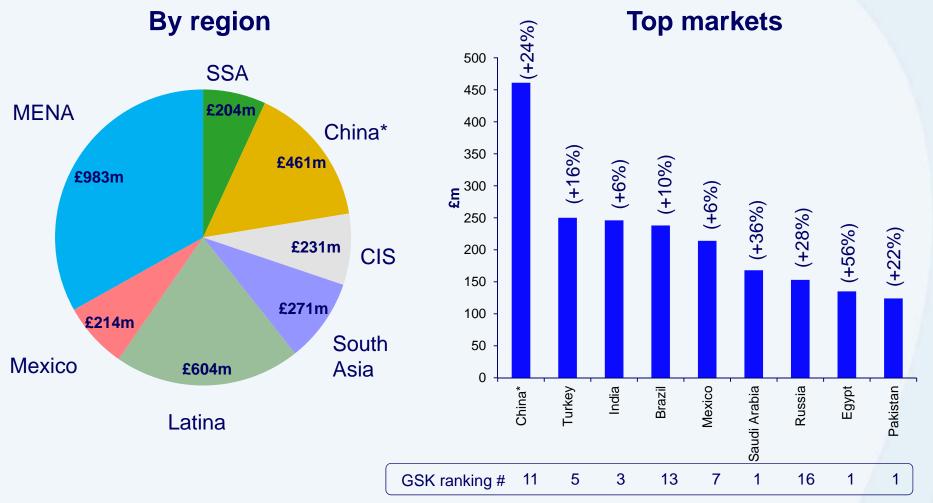
# £1.7bn (+32%) 1Q10

24% of GSK Group Turnover

Source: GSK 1Q10 reported turnover including pandemic. Excluding pandemic, total turnover was £1.6m (+17%)

# **GSK Emerging Markets 2009 turnover**

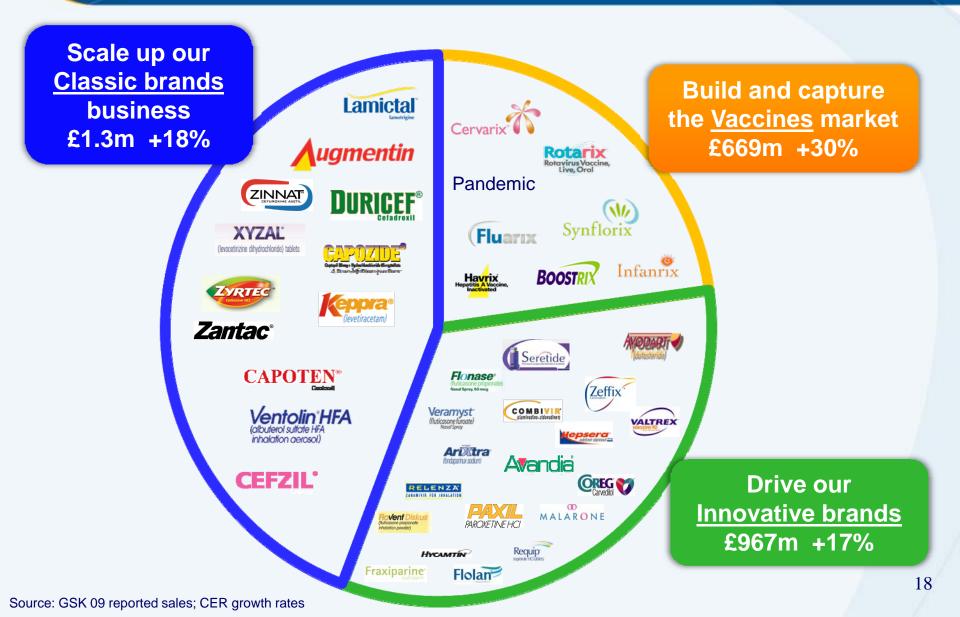
#### 2009 £3.0bn (+20%)



\*China includes HK

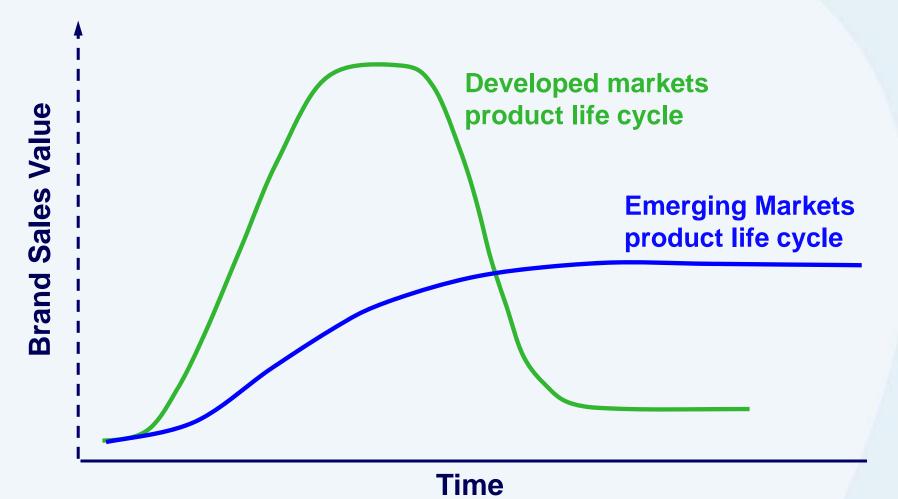
Source: Turnover and growth is GSK 2009 as reported. Growth rates are CER. Rankings are IMS MAT Dec 09

# **Emerging Markets strategy**

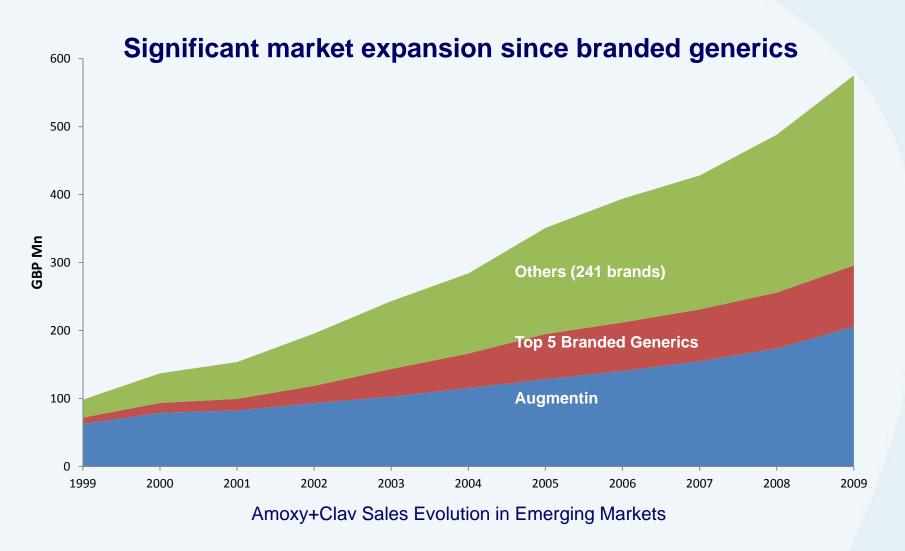


# Longevity of brands

Long product life cycles & larger volumes offset low prices



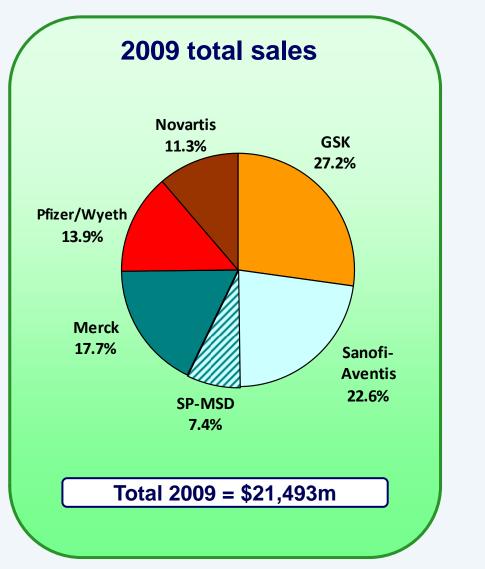
# **Example of longevity: Augmentin**

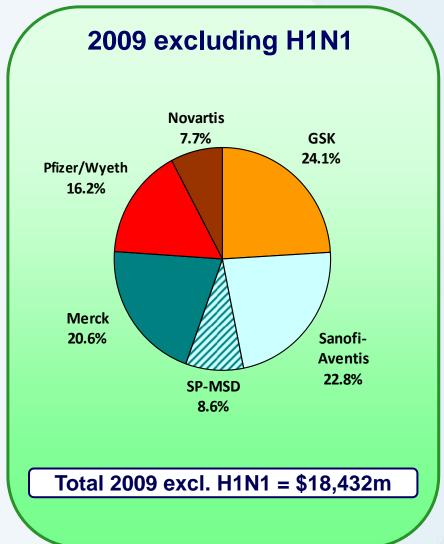


1Q 2010 EM sales: £70m +14%

Source: IMS Rapier Mat Jun 2009

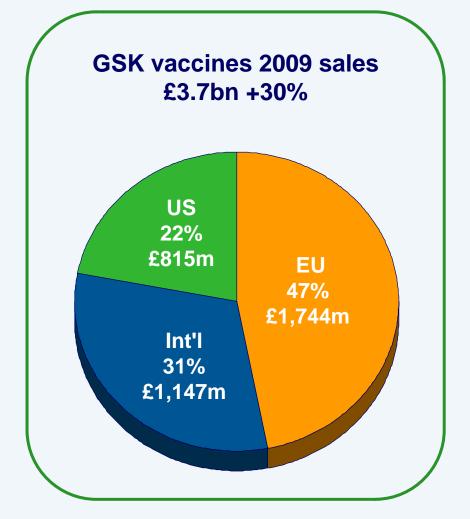
# **Global vaccines market**





GSK estimates from consolidated 2009 Annual Reports (top 6 vaccine manufacturers)

# **GSK vaccines: broad geographic opportunity**



1Q 2010 sales: £713m +18% Incl. pandemic: £1,411m

# GSK has the broadest vaccine portfolio in EM

	GSK	Merck	Sanofi	Pfizer	Novartis
DTPw combos	$\checkmark$		$\checkmark$		$\checkmark$
DTPa combos	$\checkmark$		$\checkmark$		
MMR / Varicella	$\checkmark$	$\checkmark$	$\checkmark$		
Hepatitis	$\checkmark$	$\checkmark$	$\checkmark$		
Rotavirus	$\checkmark$	$\checkmark$			
Meningococcal	$\checkmark$		$\checkmark$		d
Pneumococcal	$\checkmark$			$\checkmark$	
Influenza	$\checkmark$		$\checkmark$		$\checkmark$
HPV	$\checkmark$	$\checkmark$			
Malaria	d				
Dengue	d		d		

✓ = available in EM; d = in development

# **Opportunity in Japan**

Japanese vaccine market underdeveloped

*Cervarix* first HPV vaccine approved in Japan

*Rotarix* first rotavirus vaccine filed in Japan

GSK key supplier of H1N1 pandemic vaccine to Japanese government

Partnership with Kaketsuken in flu and flu cell-culture

Japan fully integrated into key global phase III clinical trial programmes



Rotarix Rotavirus Vaccine, Live, Oral





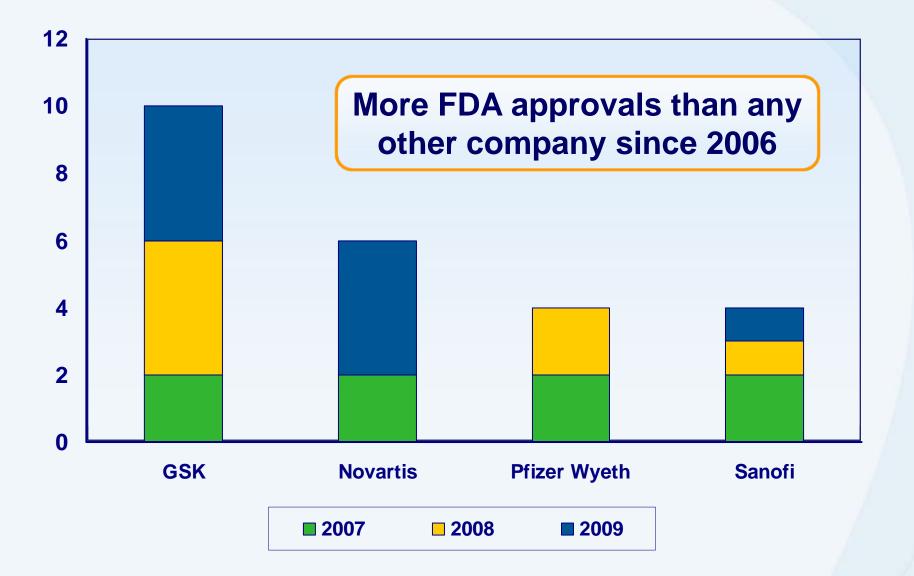
# New Products ('07 - '10 launches)



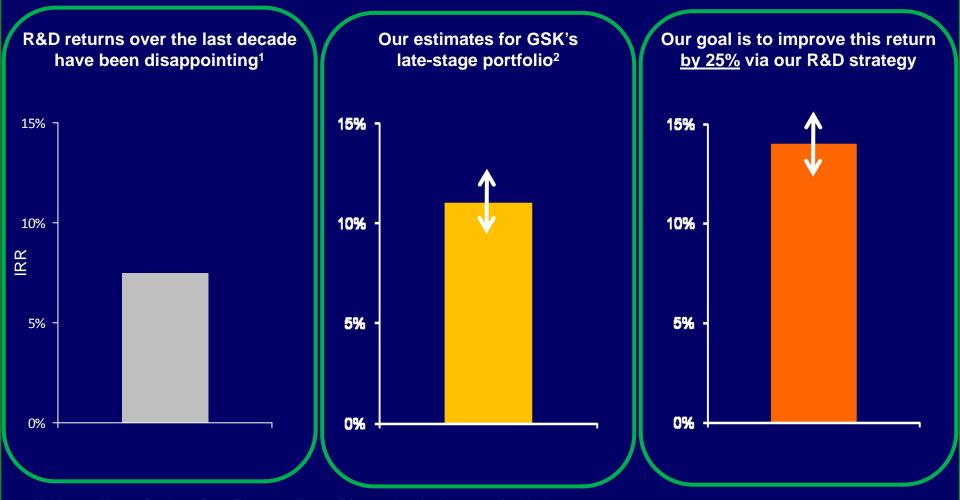
1Q2010 total sales: £412m +65% Including pandemic vaccines: £1,110m

CER growth rates; since Q1 2010 Prolia has also been launched in Europe

### **Delivering more products of value**



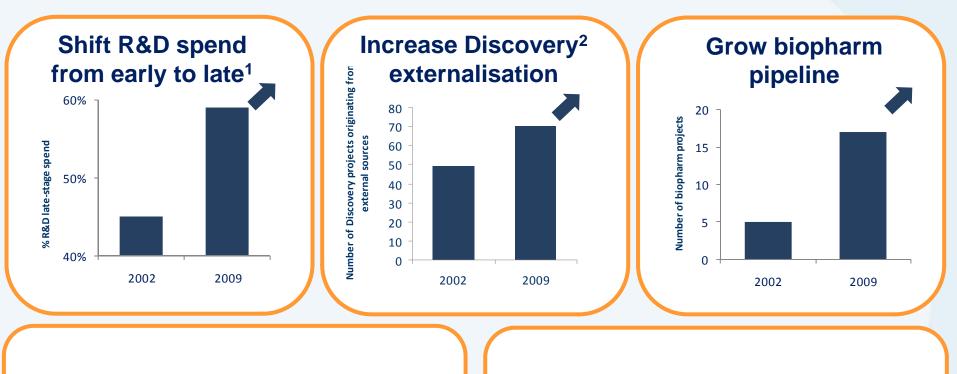
# **Committed to improving returns in R&D**



1. McKinsey, *Nature Reviews, Drug Discovery* (Aug 09) for small molecules. 13% for biopharms.

2. We have estimated the projected rate of return based on the investment made to create our late stage pipeline and our expectations on future long term sales performance. Our current late-stage portfolio includes pharma assets (eg small molecules and biopharms) and vaccines launched from 2007 onwards plus current phase IIb & III pipeline.

# Five levers to improve returns in pharma R&D



#### More rigorous focus on potential differentiation prior to commit to full development

#### Drive efficiencies throughout R&D

Do more with the same or less cost

1. Early = pre-Commit to Medicines Development (C2MD); Late = post-C2MD

2. Discovery = Start of Chemistry to C2MD

# **Driving efficiencies through clinical development**

Number of sites recruiting zero patients reduced from 29% to 17% (2006 to 2010)

Number of patients per site has doubled from 5 to 10 (2006 to 2010)

Over \$120m saved by reducing clinical trial supply overages (cumulative from 2006)

Clinical study country footprint reduced from 70 to 48 countries (target 40) Recruited 73% patients from 22 specialist countries

5 Syncria studies (>3,000 pts) fully recruited in 9 months in 11 countries Packaging 5 core studies together saved ~£50m (2009)

# Maintaining ~30 assets in Ph III/registration

