

## JP Morgan 28<sup>th</sup> Annual Healthcare Conference

**Andrew Witty** 

**Chief Executive Officer** 

12 January 2010

## GSK is delivering on our strategy

Grow a diversified global business

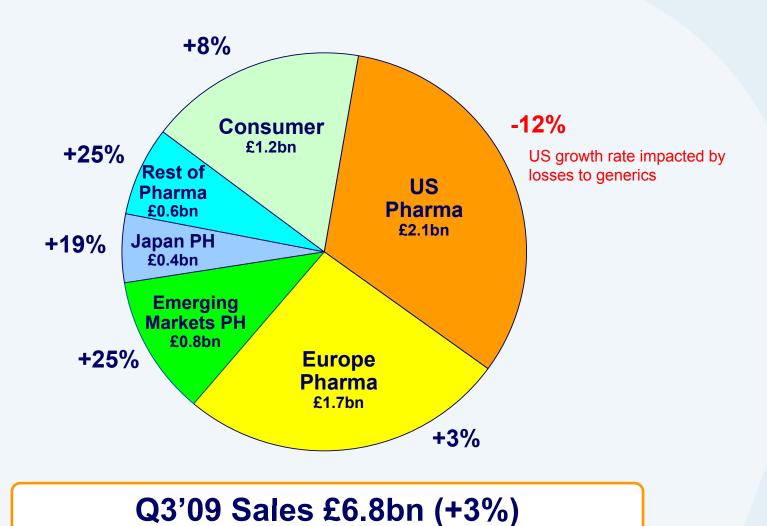
Deliver more products of value

Simplify the operating model

## **Progress on the strategy**



### Sales growth despite headwinds in US Pharma



# Strong position in the US despite significant patent expirations

### **US market share**

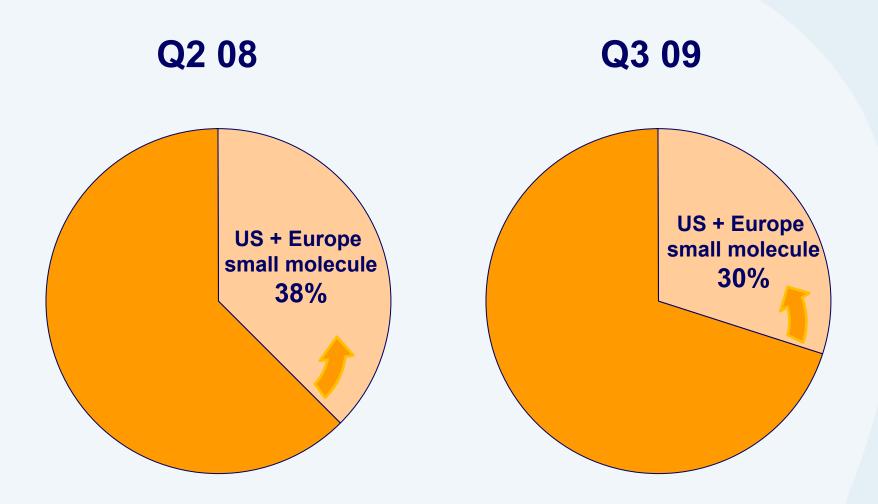
Pfizer + Wyeth Merck + SGP	9.2 6.5
Astrazeneca	6.1
GlaxoSmithKline	5.4
Johnson & Johnson	5.1
Roche	4.8
Novartis	4.3
Lilly	4.2
Amgen	4.1
Teva+Ivax	4.0
Abbott	3.7
Sanofi-Aventis	3.7
Bristol-Myers Squibb	2.9
Takeda	2.7
Boehringer	2.4

14% of FDA approvals\* in 2008-09 were GSK products

Launches underway: Cervarix, Arzerra, Votrient

<sup>\*</sup> FDA approvals are GSK estimates for NCEs and new vaccines based on public data Market share: IMS Sept 2009 MAT

## Successful diversification strategy means less dependency on 'white pills in western markets'



## **Driving growth through diversification**

	% of GSK Group Sales YTD Q309	% Growth CER YTD Q309
Consumer	17%	+7%
Vaccines	11%	+8%
Emerging Markets	s* 11%	+19%
Japan	<b>6%</b>	+18%

Note: The above are not mutually exclusive, ie vaccines overlaps with EM.

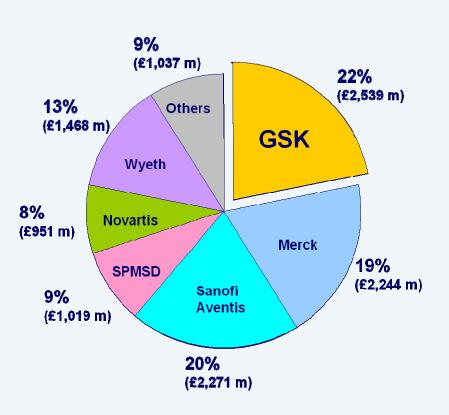
<sup>\*</sup> EM using industry definitions – which also includes Asia Pac (excluding Japan, Australia, NZ), Central and Eastern Europe, as well as Consumer in the markets – represents 22% of GSK sales and had 18% growth. Under this definition, EM overlaps with Consumer also.

## Significant global opportunity remains for the Consumer business

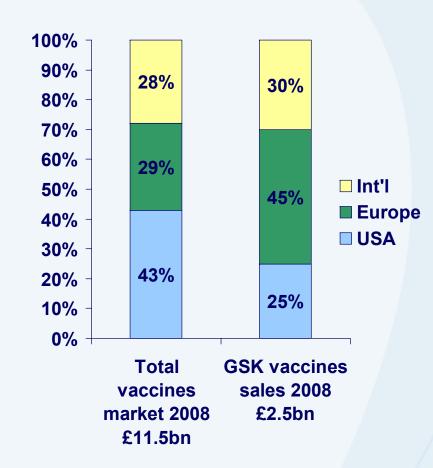


## GSK is an established global vaccines leader

#### Global vaccines leader



#### Different geographic profile



## New vaccines will drive continued growth

**Men ACWY** 



New gen flu





Mosquirix (malaria)





MAGE-A3 (NSCLC/melanoma)

MenHibrix (HibMenCY)

Hiberix (monovalent Hib)



Phase III Filed First launches Launched

## Strengthening GSK in Emerging Markets

GSK is catching up with EM market growth and our objective is to grow faster than the market<sup>1</sup>



Source: IMS data (MAT Sep 09) and GSK reported Q309 YTD.

Note: IMS audits currently do not capture all activities e.g. vaccines, and therefore undervalues sales in EM, particularly for GSK. 1 IMS Prognosis through 2013 (redefined for GSK EM region) projects EM market growth of 13-15% GSK growth including organic growth and bolt-on acquisition strategy.

# Strong track record on bolt-on acquisitions and partnerships

In 2009 GSK completed 11 major bolt-on acquisition and partnership deals across the business

### **Emerging Markets**



### **Pharma**



#### **Vaccines**



#### Consumer



### Innovative products coming from R&D

~30 phase III assets

will deliver significant number of products each year

Examples of innovative products in late-stage development

**Benlysta** 

darapladib

**MAGE-3** 

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