

# 2018 Full Year Results

6 February 2019



# Cautionary statement regarding forward-looking statements

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This presentation may contain forward-looking statements. Forward-looking statements give the Group's current expectations or forecasts of future events. An investor can identify these statements by the fact that they do not relate strictly to historical or current facts. They use words such as 'anticipate', 'estimate', 'expect', 'intend', 'will', 'project', 'plan', 'believe', 'target' and other words and terms of similar meaning in connection with any discussion of future operating or financial performance. In particular, these include statements relating to future actions, prospective products or product approvals, future performance or results of current and anticipated products, sales efforts, expenses, the outcome of contingencies such as legal proceedings, and financial results.

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A number of adjusted measures are used to report the performance of our business, which are non-IFRS measures. These measures are defined and reconciliations to the nearest IFRS measure are available in our Q4/FY 2018 earnings release and Annual Report on Form 20-F for FY 2017.

All expectations and targets regarding future performance and the dividend should be read together with "Assumptions related to 2019 guidance and 2016-2020 outlook" on page 45 of our full year and fourth quarter 2018 earnings release.

# Agenda



2018 progress

Emma Walmsley,  
Chief Executive Officer



2018 results and 2019 guidance

Simon Dingemans,  
Chief Financial Officer



R&D update

Hal Barron,  
Chief Scientific Officer, President R&D



2019 focus

Emma Walmsley,  
Chief Executive Officer



## Q&A:

David Redfern, Chief Strategy Officer, Chairman of ViiV

Luke Miels, President Global Pharmaceuticals

Brian McNamara, CEO GSK Consumer Healthcare

Roger Connor, President Global Vaccines

# Emma Walmsley, CEO

6 February 2019



# Sales growth at CER in all 3 businesses; improved Group margin and cashflow generation



## Pharmaceuticals +2% CER

New Respiratory products +38%\*  
HIV sales +11%; dolutegravir +16%  
Benlysta sales of +29%

## Vaccines +16% CER

Shingrix sales of £784 million  
US vaccines sales +48%  
Meningitis sales +2%

## Consumer Healthcare +2% CER

Wellness sales +1%; Oral health sales +4%;  
Nutrition sales +1%; Skin sales -1%

**Group sales growth  
of +5%**

**0.5pp improvement  
in Group Adjusted  
operating margin**

**Total EPS of 73.7p,  
+ >100%;  
Adjusted EPS of  
119.4p, +12%**

**FCF of £5.7 billion**

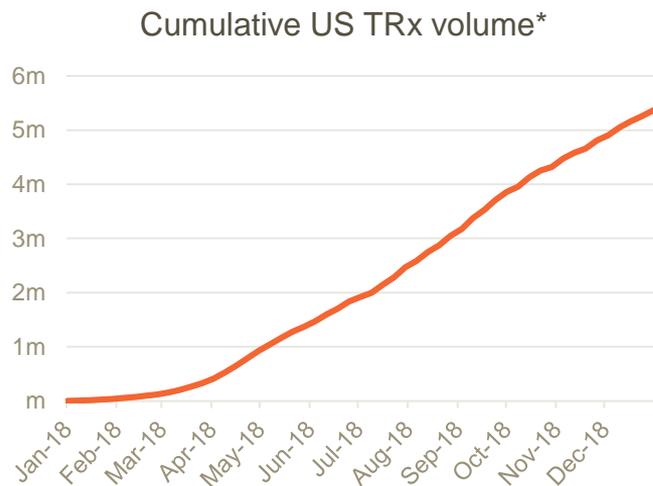
# Delivered improved operating performance and reshaped portfolio



<sup>†</sup> Transaction with Merck KGaA, Darmstadt, Germany expected to close Q1 2019

\* Transaction to create the JV is expected to close in the second half of 2019, subject to approvals

## Strong uptake continues



\* IQVIA data represents ~60% of market

## Investing in additional capacity

US CDC recommendations expanding market

- ~35% under age 65
- ~35% previously vaccinated
- ~60% doses administered in pharmacies
- >75% completing second dose in series

Sales of £784 million for 2018

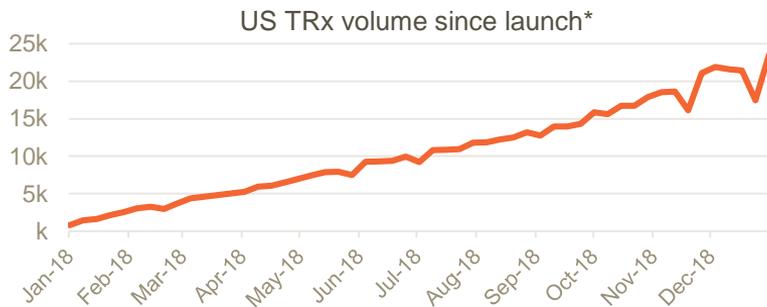
More than 9 million doses administered globally since launch

Expect high teens millions annual dose capacity over next 2-3 years; continued investment in expanding capacity for the longer term

# Respiratory: continued strong growth from new products



## Trelegy: strong launch execution



Strong launch in COPD with first full year sales of £156 million

IMPACT data demonstrates differentiation

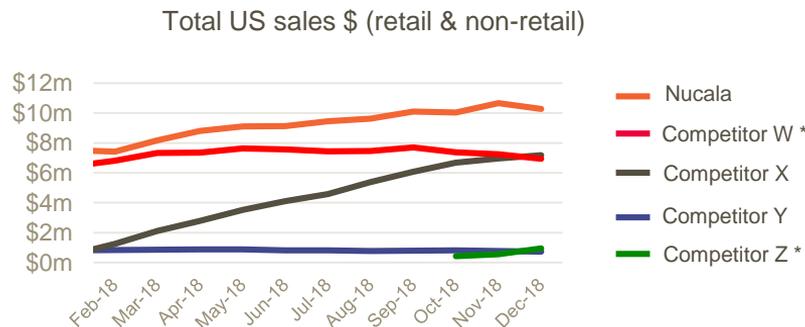
- US label updated April 2018
- EU label updated Nov 2018

Launched in 26 markets to date

CAPTAIN study in asthma reports 1H 2019

\* Source: TRx data from IQVIA

## Nucala: growth in a competitive market



Continued strong growth, with sales of £563 million, +66% CER

Maintained market leading position

Only biologic for SEA with long-term efficacy and safety data up to 4.5 years (COLUMBA)

HCP policy changes and brand repositioning improved US new patient growth

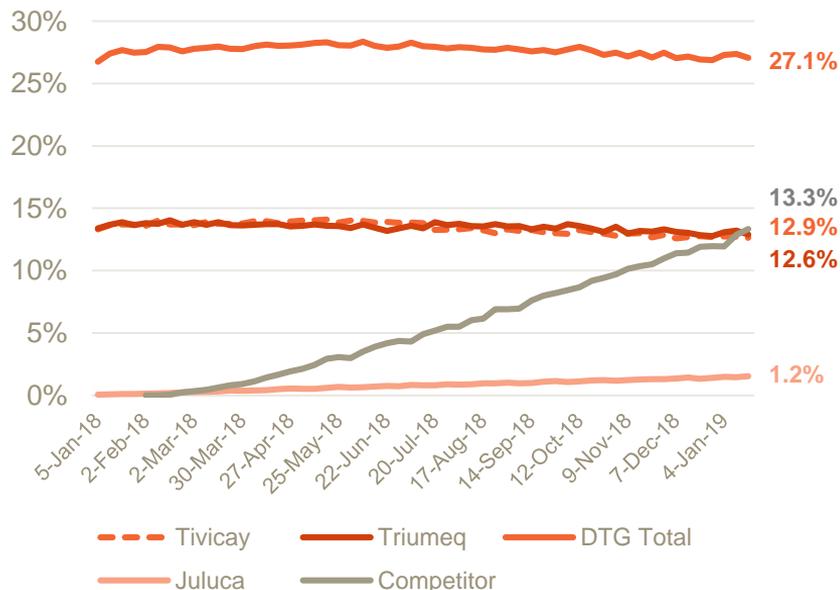
At-home self-administration approval expected in 2019

Source: Adjusted weekly IQVIA National Sales Perspective, \*factored for indication

# HIV: performance strong across DTG portfolio and momentum building for the 2DRs



## Dolutegravir maintaining share of STR/Core agent market



Source: IQVIA NPA w/e 19 Jan 2018

## 2DRs: new options for patients to reduce drug burden

### dolutegravir + lamivudine

#### Oral 2DR for naive & switch patients

- Q2 2019 Anticipated US approval
- Q3 2019 GEMINI I&II 96-week data
- Q3 2019 TANGO switch study data
- Q3 2019 Anticipated EU FDC approval

### cabotegravir + rilpivirine

#### Long-acting injectable 2DR

- Q2 2019 ATLAS/FLAIR pivotal data presentation
- Q2/Q3 2019 EU and US filings
- Q3 2019 ATLAS2M (8 week dosing) study data
- Q1 2020 Anticipated US approval

# Focus on delivering business priorities



## 2019 priorities

### Innovation

- Strengthen pipeline
- Execution of launches

### Performance

- Driving growth and operating performance
- Plan for the integration of Pfizer consumer health business

### Trust

- Regular updates on innovation
- Global health focused for impact
- Modern employer

- Drive operating performance
- Progress pipeline
- Successful integration

**New global  
Pharmaceuticals and  
Vaccines company** with  
R&D focused on science of the  
immune system, genetics and  
advanced technologies

**New world-leading  
Consumer Healthcare  
company** with category  
leading power brands and  
science based innovation

# 2018 results and 2019 guidance

Simon Dingemans, CFO



# Headline results



Continued sales growth and investment in the future

	FY 2018	Reported growth %	
	£m	AER	CER
Turnover	<b>30,821</b>	2	5
Total operating profit	<b>5,483</b>	34	43
Total EPS	<b>73.7p</b>	>100	>100
Adjusted operating profit	<b>8,745</b>	2	6
Adjusted EPS	<b>119.4p</b>	7	12
Free cash flow	<b>5,692</b>	63	n/a

# Results reconciliation



## 2018 full year results

	<b>Total results</b>	Intangible amortisation	Intangible impairment	Major restructuring	Transaction related	Disposals, significant legal and other	US Tax reform	<b>Adjusted results</b>
Turnover (£bn)	<b>30.8</b>							<b>30.8</b>
Operating profit (£bn)	<b>5.5</b>	0.6	0.1	0.8	2.0	(0.2)	-	<b>8.7</b>
EPS (pence)	<b>73.7</b>	9.6	2.0	13.1	30.2	(9.2)	-	<b>119.4</b>
2017 EPS (pence)	<b>31.4</b>	9.4	10.5	17.4	19.2	(9.4)	33.3	<b>111.8</b>

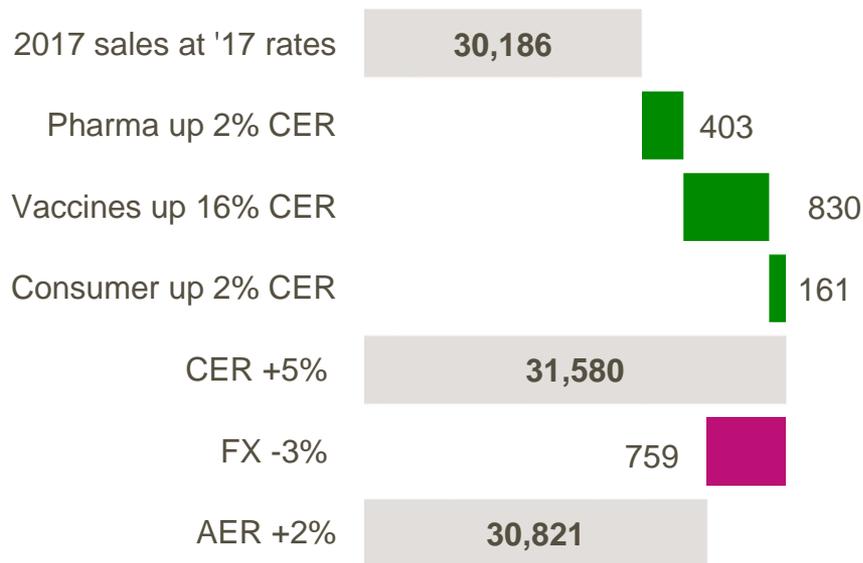
# Sales growth



Growth at CER across all three businesses

**2018**

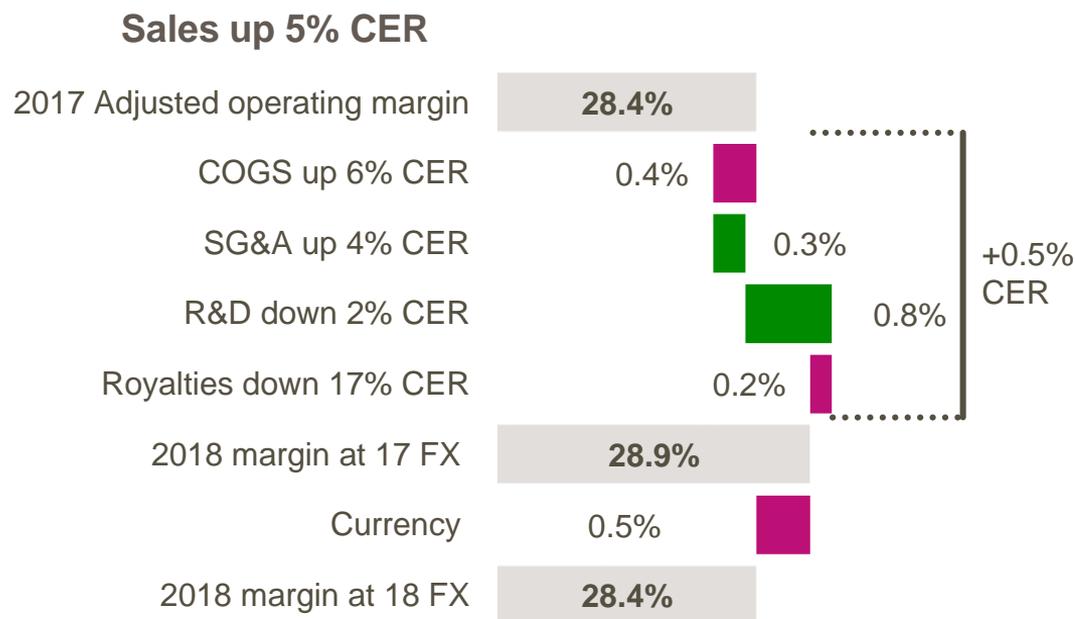
All figures £m



# Adjusted operating margin



Investment in new products, funded by R&D portfolio rationalisation & cost efficiencies



	2018 at actual rates
Pharma	33.3% (-90 bps CER)
Vaccines	33.0% (+250 bps CER)
Consumer	19.8% (+220 bps CER)

# Operating profit to net income



	2017	2018
	£m	£m
Adjusted results		
<b>Operating profit</b>	<b>8,568</b>	<b>8,745</b>
Net finance expense	(657)	(698)
Share of associates	13	31
Tax	(1,667)	(1,535)
Tax rate	21.0%	19.0%
Minorities	(793)	(674)
<b>Net income</b>	<b>5,464</b>	<b>5,869</b>

## 2019 Outlook\*

.... Around £900-950m\*\*

.... Around 19%

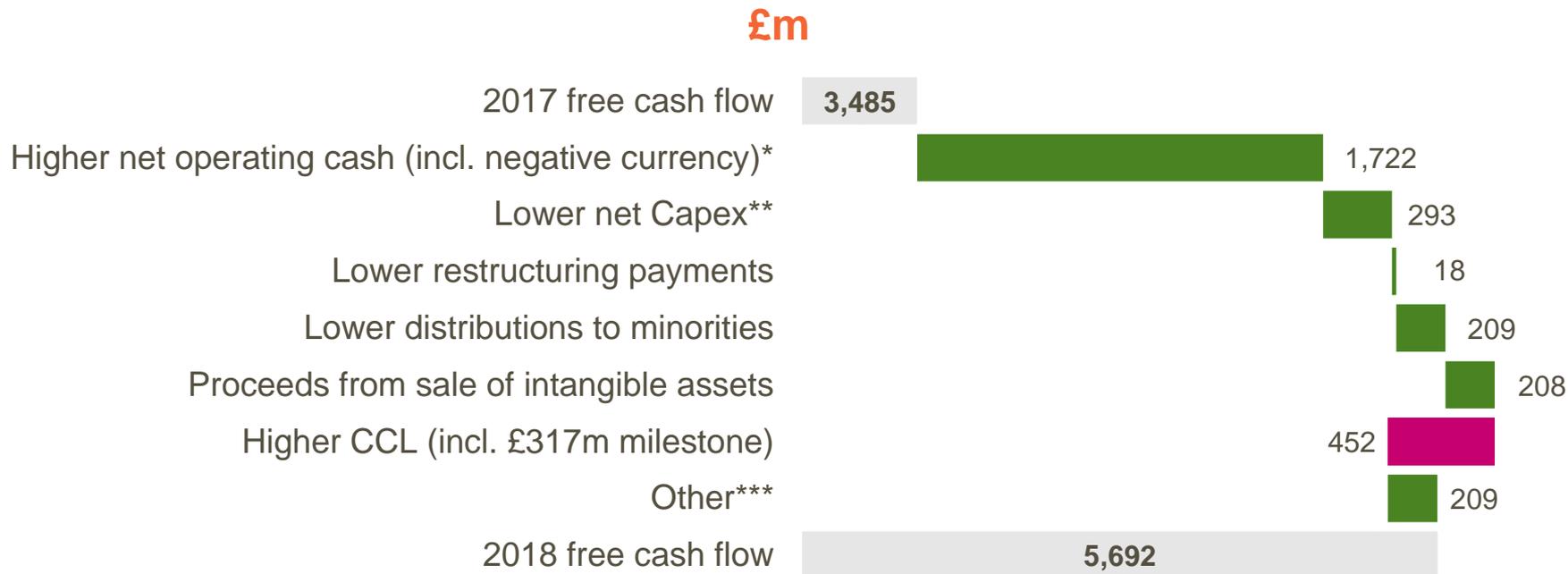
\* All expectations and targets regarding future performance should be read together with the "Outlook assumptions and cautionary statement" sections of the Full Year and Q4 2018 Results Announcement dated 6<sup>th</sup> February 2019 and the cautionary statement slide included with this presentation

\*\* Includes the impact of IFRS16 reclassifications

# Improved cash generation to £5.7bn



Clearer prioritisation and tighter control



\* Net operating cash is net cash inflow from operating activities including changes in working capital, excluding restructuring, operating CCL, and significant legal payments.

\*\* Net Capex includes purchases of PP&E and intangibles, less disposals of PP&E

\*\*\* £209m other includes £153m lower legal costs, £23m lower net interest paid, £33m increase from associates and JVs

# 2019 guidance and 2020 outlook expectations



## 2019 guidance

Approval of a substitutable generic competitor to US Advair

CH India disposal completed by end of 2019

CH JV closed in H2 2019

Expect full year dividend of 80p



**Adjusted EPS**  
Down 5 to 9% CER

## 2020 outlook\*

**Group sales CAGR**

Low-to-mid single digit %

**Adjusted EPS CAGR**

Mid single digit %

Incorporating Tesaro transaction

All expectations and targets regarding future performance should be read together with the "Outlook assumptions and cautionary statement" sections of the Full Year and Q4 2018 Results Announcement dated 6<sup>th</sup> February 2019 and the cautionary statement slide included with this presentation

\*All 2020 outlook statements are at constant, 2015 exchange rates. The CAGRs are 5 years to 2020, using 2015 pro-forma as the base for sales.

# R&D update

Dr Hal Barron, Chief Scientific Officer





# Science

# X

# Technology

# X

# Culture

## Pipeline is advancing well

- 8 assets have made encouraging progress: Krintafel (tafenoquine), DTG+3TC, CAB+RPV, GSK'916 (BCMA), GSK'165 (aGM-CSF), GSK'609 (ICOS), GSK'794 (NYESO-1) and the TB vaccine
- Accelerated 3 GSK immuno-oncology assets, acquired 4 with TESARO, and 1 through the Merck alliance\*
- 16 oncology assets in clinical development vs 8 in July 2018

## Strengthening leadership and structures

- Transformation of the R&D leadership team
- New governance model initiated with single point accountability
- Focused research with a reduced number of scientific units

\* Pending closure of transaction with Merck KGaA, Darmstadt, Germany

# Broad portfolio with a growing focus on immunology

At Q2 2018: 43 medicines, 27 immuno-modulators and 13 vaccines

## Phase 1

2831781* (LAG3) ulcerative colitis
3008348 (aVb6 integrin antagonist) IPF
3358699* (BET targeted inhibitor) RA
3858279* (CCL17 antagonist) OA
2636771 (PI3kb inhibitor) cancer
2983559 (RIP2k inhibitor) IBD
3036656* (leucyl t-RNA inhibitor) TB
3640254 (HIV maturation inhibitor) HIV
3511294* (IL5 LA antagonist) asthma
2292767 (PI3kd inhibitor) COPD/asthma
1795091 (TLR4 agonist) cancer
3810109* (broadly neutralizing antibody) HIV

## Phase 2

3196165* (GM-CSF inhibitor) RA
3389404*/3228836* (HBV ASO) HBV
3772847* (IL33r antagonist) severe asthma
2982772 (RIP1k inhibitor) psoriasis/RA/UC
3359609* (ICOS receptor agonist) cancer
3377794* (NY-ESO-1 TCR) cancer
2586881* (rhACE2) acute lung injury/PAH
1325756 (danirixin CXCR2 antagonist) COPD
2140944 (topoisomerase IV inhibitor) antibacterial
2269557 (nemiralisib PI3Kδ inhibitor) COPD**
2330811 (OSM antagonist) systemic sclerosis
'852*+'698* (SAP antagonist) AL/ATTR-CM
2881078 (SARM) COPD muscle weakness
2245035 (TLR7 agonist) asthma
2862277 (TNFR1 antagonist) acute lung injury
2798745 (TRPV4 antagonist) cough
3174998* (OX40 agonist) cancer
525762 (BET inhibitor) cancer**
2330672 (IBAT inhibitor) cholestatic pruritus
3326595* (PRMT5 inhibitor) cancer
GR121619* (oxytocin) postpartum haemorrhage

## Pivotal/Registration

Benlysta + Rituxan SLE**
cabotegravir** LA + rilpivirine* LA HIV
D3, dolutegravir + lamivudine HIV
1278863 (daprodustat HIF-PHI) anemia
3684934 (fostemsavir HIV AI) HIV
Nucala COPD/HES/nasal polyps
Trelegy* asthma
tafenoquine* malaria***
Dectova* IV influenza
2857916* (BCMA ADC) multiple myeloma**

## Vaccines

Rotavirus – Phase 3
MMR – Phase 3 (US)
Ebola – Phase 2
Strep pneumoniae next gen – Phase 2
COPD – Phase 2
Hepatitis C – Phase 2
Malaria next gen – Phase 2
MenABCWY – Phase 2
Shigella – Phase 2
Tuberculosis – Phase 2
RSV – Phase 2
HIV – Phase 2
Flu universal – Phase 1

Immuno-modulator

Non immuno-modulator

Vaccine

\*In-license or other alliance relationship with third party

\*\*Additional indications also under investigation

\*\*\*Received FDA approval 20 July 2018

# Disciplined decision making has accelerated progression of key assets



## Progressed

Krintafel (tafenoquine)	malaria	<b>Approved Q3 2018</b>
DTG+3TC	HIV	<b>Filed in US and EU</b>
CAB+RPV	HIV	<b>Positive FLAIR and ATLAS studies</b>
GSK2857916 (BCMA ADC)	multiple myeloma	<b>Started pilot study vs SoC in 2L MM</b>
GSK3196165 (aGM-CSF)	rheumatoid arthritis	<b>Ph3 ready</b>
GSK3359609 (ICOS agonist)	cancer	<b>Encouraging clinical data</b>
GSK3377794 (NYESO-1 TCR)	sarcoma	<b>Acceleration underway</b>
Tuberculosis vaccine (M72/AS01)	tuberculosis	<b>Ph2b clinical data published in NEJM</b>

## Added

Zejula (niraparib)	PARP inhibitor	cancer
TSR-042 (dostarlimab)	Anti-PD-1	cancer
M7824*	TGFβ trap / anti-PDL1 bifunctional	cancer
TSR-022	TIM3 antagonist	cancer
TSR-033	LAG3	cancer
GSK3145095	RIP1k inhibitor	cancer
GSK3368715	PRMT1 inhibitor	cancer
GSK3537142	NYESO-1 ImmTAC	cancer
GSK3439171	HPGD2 inhibitor	muscle repair

\*pending closure of transaction with Merck KGaA, Darmstadt, Germany

## Terminated:

GSK1325756 (danirixin) in COPD; GSK2269557 (nemiralisib) in COPD; GSK2398852 + GSK2315698 (anti-SAP) in AL/ATTR-CM; GSK2245035 (TLR7 agonist) in asthma; GSK2798745 (TRPV4 antagonist) in ARDS and cough; GSK3008348 (aVb6 antagonist) in IPF

# Pipeline is advancing well

Today: 46<sup>†</sup> medicines (+3), 33<sup>†</sup> immunomodulators (+6), and 15 vaccines



Phase 1	Phase 2	Pivotal/Registration	Vaccines
2831781* (LAG3) ulcerative colitis	3196165* (GM-CSF inhibitor) RA	Benlysta + Rituxan SLE**	Rotavirus – Phase 3
3358699* (BET targeted inhibitor) RA	3389404*/3228836* (HBV ASO) HBV	cabotegravir** LA + rilpivirine* LA HIV	MMR – Phase 3 (US)
3858279* (CCL17 antagonist) OA	3359609* (ICOS receptor agonist) cancer	D3, dolutegravir + lamivudine HIV	Ebola – Phase 2
2636771 (PI3kb inhibitor) cancer	2982772 (RIP1k inhibitor) psoriasis/RA/UC	1278863 (daprodustat HIF-PHI) anemia	Strep pneumoniae (next gen) – Phase 2
2983559 (RIP2k inhibitor) IBD	3772847* (IL33r antagonist) severe asthma	3684934 (fostemsavir AI) HIV	COPD – Phase 2
3036656* (leucyl t-RNA inhibitor) TB	3377794* (NY-ESO-1 TCR) cancer	Nucala COPD/HES/nasal polypos	Hepatitis C – Phase 2
3640254 (HIV maturation inhibitor) HIV	2586881* (rhACE2) acute lung injury/PAH	Trelegy* asthma	Malaria (next gen) – Phase 2
3511294* (IL5 LA antagonist) asthma	2140944 (topoisomerase IV inhibitor) antibacterial	Dectova* IV influenza	MenABCWY – Phase 2
2292767 (PI3kd inhibitor) respiratory diseases	2330811 (OSM antagonist) systemic sclerosis	2857916* (BCMA ADC) multiple myeloma	Shigella – Phase 2
1795091 (TLR4 agonist) cancer	2881078 (SARM) COPD muscle weakness	Zejula* (PARP inhibitor) ovarian cancer maintenance**	Tuberculosis – Phase 2
3810109* (broadly neutralizing antibody) HIV	2862277 (TNFR1 antagonist) acute lung injury	dostarlimab* (PD-1 antagonist) cancer	RSV paediatric – Phase 2
3537142* (NYESO1 ImmTAC) cancer	3174998* (OX40 agonist) cancer		HIV – Phase 2
3439171* (HPGD2 inhibitor) muscle repair	525762 (BET inhibitor) cancer		Flu universal – Phase 1
3145095 (RIP1k inhibitor) pancreatic cancer	2330672 (IBAT inhibitor) cholestatic pruritus		RSV older adults – Phase 1
3368715* (PRMT1 inhibitor) cancer	3326595* (PRMT5 inhibitor) cancer		RSV maternal – Phase 1
TSR-033* (LAG3) cancer	GR121619* (oxytocin) postpartum haemorrhage		
2269557 (nemiralisib PI3Kd inhibitor) APDS	TSR-022* (TIM-3 antagonist) cancer		
	M7824*† (TGFβ trap/anti-PDL1 bispecific) NSCLC**		

\*In-license or other alliance relationship with third party

\*\*Additional indications also under investigation

† Pending closure of transaction with Merck KGaA, Darmstadt, Germany

Note: For oncology where phase 1 studies are conducted in patients, the shift from phase 1 to phase 2 is defined when expansion cohorts are started.

Immuno-modulator

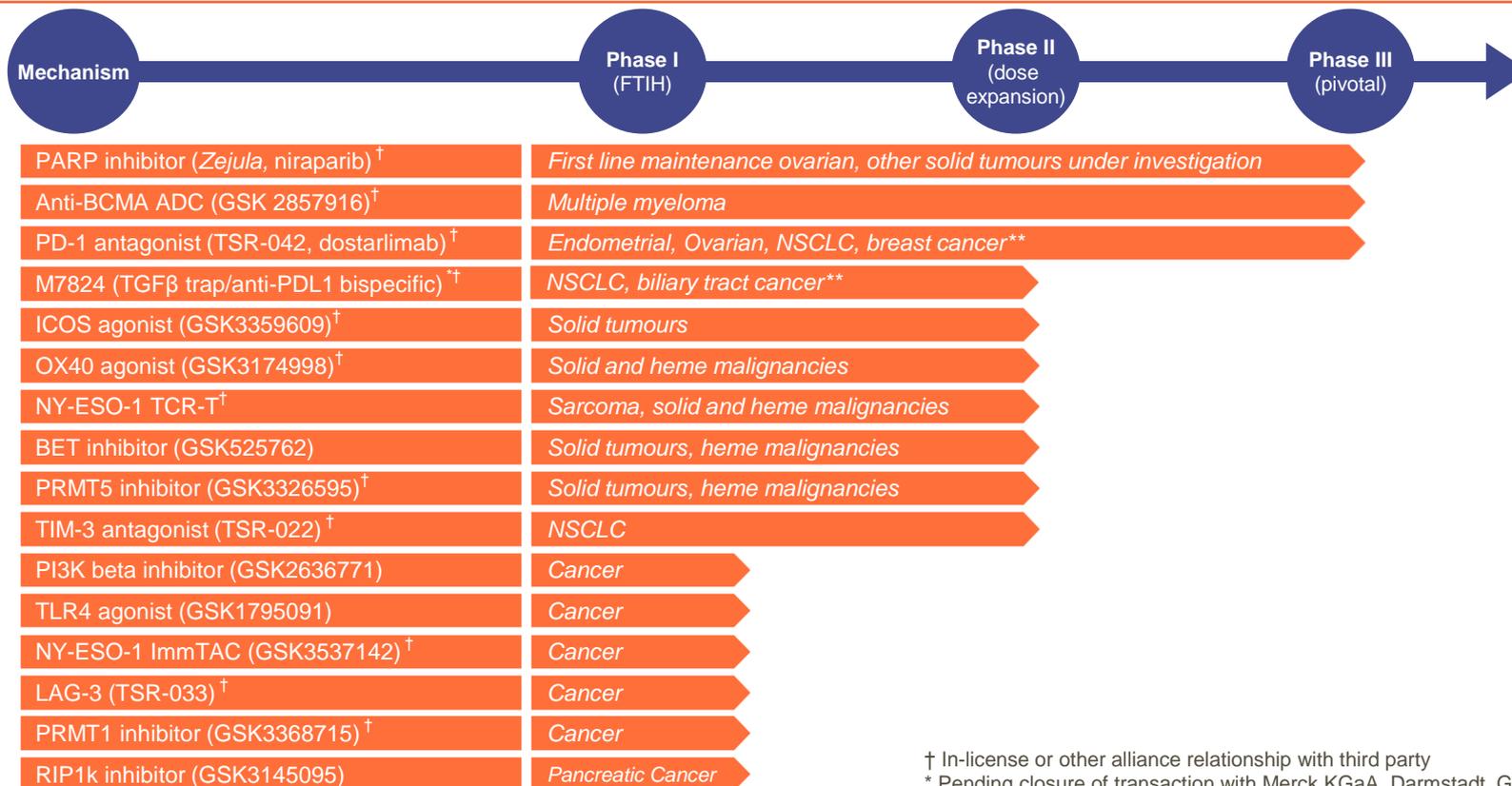
Non Immuno-modulator

Vaccine

# Increased oncology focus via BD and governance



16\* assets in clinical development; potential for 3 launches in 2020



<sup>†</sup> In-license or other alliance relationship with third party

\* Pending closure of transaction with Merck KGaA, Darmstadt, Germany

\*\* Studies planned for 2019

# M7824: a first-in-class TGF- $\beta$ / anti-PDL1 therapy



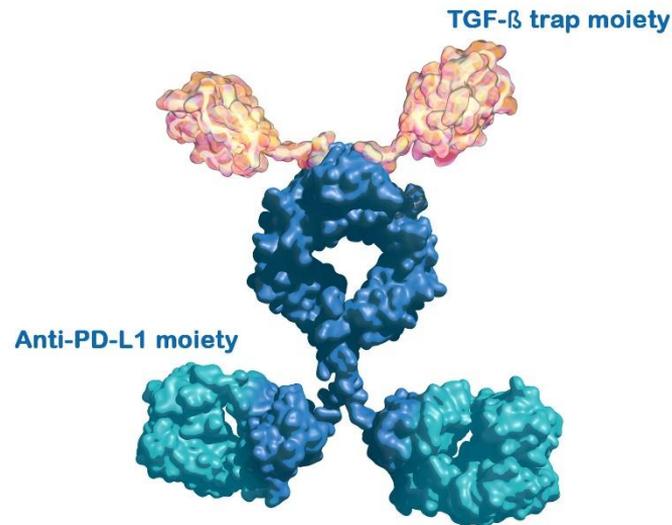
Unique design offers potential for superiority against the competitive landscape

## The target

- PD-L1 and TGF- $\beta$  are key pathways with independent and complementary immunosuppressive functions
- Blocking TGF- $\beta$  signalling may sensitize tumours to anti-PD-1/PD-L1 therapies and lead to synergistic and superior anti-tumour activity compared with monotherapies

## The agent

- M7824 is a bifunctional fusion protein with dual function designed to simultaneously block the anti-PD-1 and anti-TGF $\beta$  pathways
- Fully humanised protein immunoglobulin G1 (IgG1) mAb against human PD-L1 fused to the extracellular domain of human TGF- $\beta$  receptor II, which functions as a TGF- $\beta$  trap



*M7824 is an investigational bifunctional immunotherapeutic that combines a TGF- $\beta$  trap (yellow) with an antibody against PD-L1 (blue) in one fusion protein. Targeting both pathways with M7824 aims to control tumor growth by potentially restoring and enhancing anti-tumor responses.*

# New alliance with Merck\* is an opportunity to further accelerate our oncology strategy



## Current clinical status

Encouraging NSCLC data presented

Phase II underway versus pembrolizumab as 1L in patients with PD-L1+ advanced NSCLC

8 clinical development studies ongoing or expected to start in 2019

## Complements existing assets

Immuno-modulatory biological mechanism fits with our new R&D approach

Potential for novel combinations with existing pipeline assets (ICOS, TLR4)

Potential to explore combinations with IO assets in the recently acquired TESARO pipeline

# PARP inhibitors: wider application than has been appreciated



## PARP Inhibitors: The First Synthetic Lethal Targeted Therapy

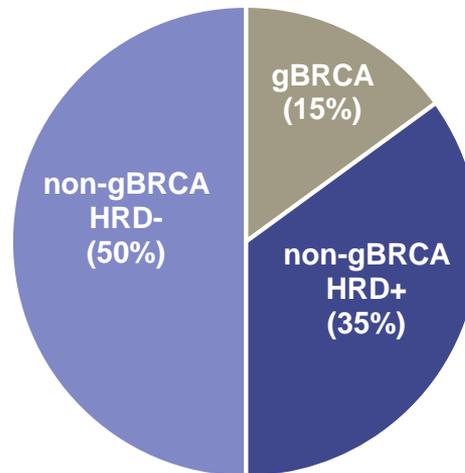
*Science*. 2017 March 17; 355(6330): 1152–1158.

Christopher J. Lord<sup>1,2,\*</sup> and Alan Ashworth<sup>3,\*</sup>

- PARP inhibitors have transformed the treatment of ovarian cancer
- Prior to the publication of TESARO's NOVA study, PARP inhibitors were thought to only benefit patients with *gBRCA*
- Evidence is mounting that suggest there is a significant opportunity to help many more patients (HRD positive – and potentially “all comers”) – in the first line maintenance (1LM) setting

PARP: poly ADP-ribose polymerase; HRD: homologous recombination deficiency

## High grade serous ovarian cancer\*



\* As per Myriad test – HRD+ percentage may be higher

# NOVA study shows efficacy beyond gBRCA

Activity in HRD negative patients suggests tests do not currently recognise all HRD positive patients *or* additional mechanisms are at play

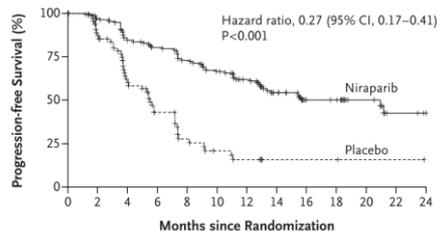


## Niraparib Maintenance Therapy in Platinum-Sensitive, Recurrent Ovarian Cancer

N ENGL J MED 375:22 NEJM.ORG DECEMBER 1, 2016

### gBRCA mutation

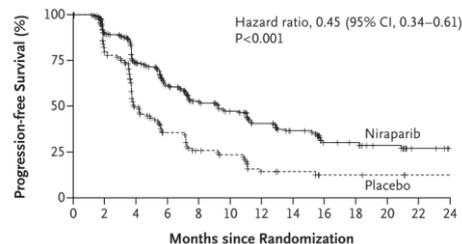
A Germline BRCA Mutation



HR:  
0.27

### Non-gBRCA mutation

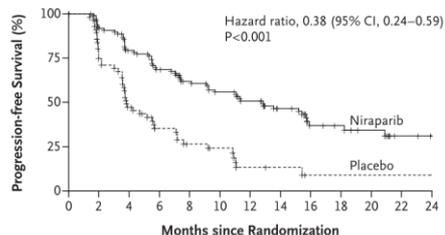
C No Germline BRCA Mutation



HR:  
0.45

### Non-gBRCA mutation, HRD positive

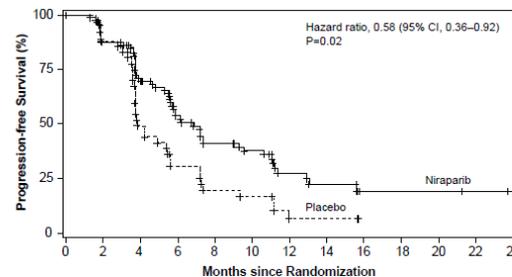
B No Germline BRCA Mutation with HRD Positivity



HR:  
0.38

### HRD negative

C



HR:  
0.58

# GSK'916 (BCMA ADC): aggressive development plan in multiple myeloma advancing rapidly



## July 2018

- Initiated DREAMM-2 4L monotherapy pivotal study
  - 1<sup>st</sup> subject dosed early July
  - Planned to recruit 130 patients
- Announced broad development plan DREAMM-1 to -10 studies:
  - 4/3L in mono and combo
  - 2L in combo with SoC
  - 1L in combo with novel and SoC agents

**83 patients treated on '916  
at end July 2018**

## February 2019

- DREAMM-2 enrolled faster than expected
  - Planned 130 patients enrolled by Oct 2018
  - High study screening rate meant additional 68 patients enrolled by end December 2018
- Updated DREAMM-1 study shows mPFS with 3.4mg/kg of 12.0 months; publication in leading journal expected shortly
- Initiated DREAMM-6 combination pilot study; recruiting well

**297 patients treated on '916  
at end Jan 2019**

# GSK'916 (BCMA ADC): upcoming 2019 milestones include 4L MM filing and 4 pivotal study starts



Development strategy for use in:

## 4L/3L

Monotherapy and combinations

				Study start	Est launch
DREAMM-1	pilot	relapsed/refractory patients	'916 monotherapy, single arm, n=73	2014 ✓	---
DREAMM-2	pivotal	daratumumab failures	'916 monotherapy, single arm, n=155	June 2018 ✓	2020
DREAMM-3	pivotal	failed lenalidomide and proteasome inhibitor	'916 monotherapy vs. PomDex, n=320	2H19	2022
DREAMM-4	pilot	relapsed/refractory patients	'916 + PD1 combination, single arm, n=40	1H19	---
DREAMM-5	platform	relapsed/refractory patients	'916 + novel combinations, n=245	2H19	---

**36k**  
patients\*

## 2L

Combination with SOC

DREAMM-6	pilot	failed 1 prior therapy	'916+LenDex OR '916+BorDex open label, n= 90	Oct 2018 ✓	---
DREAMM-7	pivotal	failed 1 prior therapy	'916+BorDex vs. Dara+BorDex, n= 478	2H19	2023
DREAMM-8	pivotal	failed 1 prior therapy	'916+PomDex vs. PomBorDex, n= 450	2H19	2024

**50k**  
patients\*

## 1L

Combination with novel and SOC agents

DREAMM-9	pivotal	transplant Ineligible	'916BorLenDex vs. BorLenDex n=750	2H19	TBC
DREAMM-10	pivotal	transplant Ineligible	'916+novel agent vs SOC, n=TBC	2021	TBC

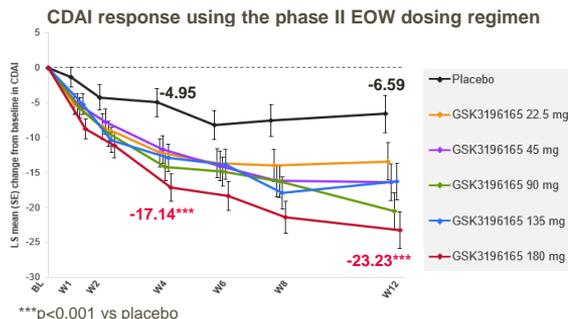
**56k**  
patients\*

\* Treatable patients in G7 (US, EU5, Japan), Kantar Health 2031 projected; 3L pts 26k, 4L 10k; ~65-70% 1L MM pts undergo transplant (source IPSOS, March 2018)  
SOC: standard of care

# GSK'165 (GM-CSF antagonist): phase III programme in rheumatoid arthritis to start in 2H 2019



Encouraging Ph II data presented at ACR October 2018 demonstrating marked clinical response

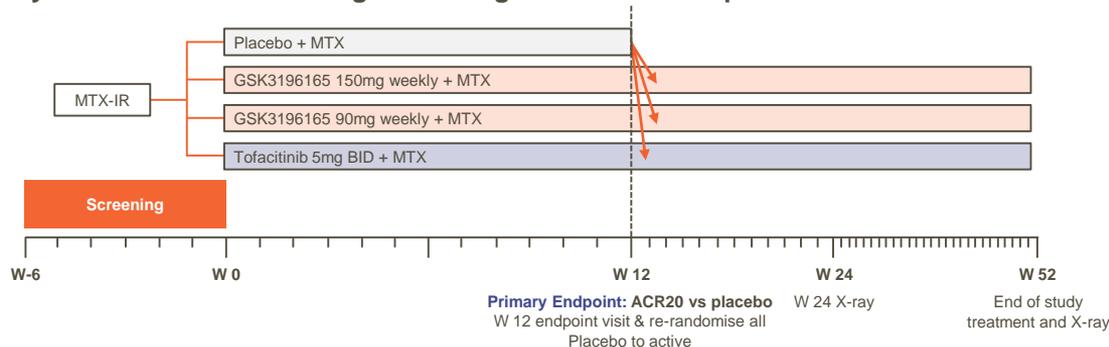


## Significant unmet need remains in RA

- Around 50% of patients do not achieve low disease activity criteria within 12 months of aTNF treatment<sup>1</sup>
- 45% of patients report daily pain and pain is the key driver in 25% of switches to biological and oral therapies<sup>2</sup>

## Three pivotal studies to start in 2H 2019 to support file end 2023

### Study 201790: Innovative design including JAKi active comparator



<b>Primary endpoint</b>	ACR20 vs placebo at W 12
<b>Key secondaries include</b>	Pain and CDAI vs active comparator
<b>Target population</b>	Post first line targeted therapy
<b>Administration</b>	Weekly via a subcutaneous injection with a choice of autoinjector or prefilled syringe
<b>Two further pivotal studies of similar design will include biologic-IR patients</b>	<b>210791</b> 52 week duration with tofacitinib active comparator
	<b>202018</b> 24 week duration with sarilumab active comparator

Sources: 1. Gerd R Burmester and Janet E Pope. Novel treatment strategies in rheumatoid arthritis. *Lancet* 2017; 389: 2338–48; 2. Targeted treatments for rheumatoid arthritis, Adelphi RA DSP 2016  
MTX = methotrexate, IR = inadequate response, CDAI = clinical disease activity index, EOW = every other week

## Optimising the pipeline

### Strengthening oncology

- Invest and leverage the potential of Zejula (PRIMA study)
- Invest in GSK'916 (BCMA), submit pivotal DREAMM-2 data
- Optimise value of TSR-042 and first regulatory filing
- Support the development of M7824\*

### Advancing other promising medicines

- GSK'165 (aGMCSF) Phase III start in rheumatoid arthritis
- Approval for DTG+3TC in HIV
- Regulatory submissions CAB+RPV and fostemsavir in HIV

### Executing BD development opportunities

- 23andMe, TESARO, M7824 and pursuing others

### Accelerating culture change

- Embed new leadership, governance and culture

## Key data read outs

### 1H 2019

- Updated PFS data from DREAMM-1 to be published in leading journal
- TSR-042 (dostarlimab) in endometrial cancer data to be presented at medical conference
- Trelegy CAPTAIN study in asthma to support regulatory submission

### 2H 2019

- GSK'916 (BCMA) DREAMM-2 4L monotherapy multiple myeloma
- GSK'609 (ICOS) data to be presented at medical conference
- Zejula PRIMA study in 1L maintenance ovarian cancer

# Focus on delivering business priorities



## 2019 focus

### Innovation

- Strengthen pipeline
- Execution of launches

### Performance

- Driving growth and operating performance
- Plan for the integration of Pfizer consumer health business

### Trust

- Regular updates on innovation
- Global health focused for impact
- Modern employer

- 
- Drive operating performance
  - Progress pipeline
  - Successful integration

**New global  
Pharmaceuticals and  
Vaccines company** with  
R&D focused on science of the  
immune system, genetics and  
advanced technologies

**New world-leading  
Consumer Healthcare  
company** with category  
leading power brands and  
science based innovation

# Q&A



# Appendix



# Upcoming milestones that will inform our progress



	2H 2018	1H 2019	2H 2019	1H 2020	2H 2020
<b>Submission</b>	dolutegravir+lamivudine (D3) HIV ✓	cabotegravir+rilpivirine LA HIV treatment <sup>2</sup> Zejula 4L ovarian cancer sNDA (QUADRA)	fostemsavir (attachment inhibitor) HIV Trelegy asthma GSK'916 (BCMA) 4L MM monotherapy	mepolizumab HES Zejula 1L ovarian cancer (PRIMA)	mepolizumab NP
<b>Pivotal data</b>	dolutegravir+lamivudine (D3) HIV ✓ cabotegravir+rilpivirine LA HIV treatment ✓	Trelegy asthma	GSK'916 (BCMA) 4L MM monotherapy mepolizumab HES Zejula 1L ovarian cancer (PRIMA) dostarlimab MSI-H (pan tumour) and MSS endometrial cancer (GARNET)	mepolizumab NP	belimumab+rituximab SLE cabotegravir HIV PrEP GSK'863 (daprodustat) anemia*
<b>PoC data</b>	GSK'609 (ICOS)+pembro cancer combo therapy ✓	GSK'294 (IL5 LA antagonist) asthma* GSK'772 (RIP1 kinase) RA GSK'847 (IL33R) asthma GSK'881 (ACE2) PAH GSK'404 (HBV ASO) hepatitis B GSK'916 (BCMA) 2L MM combo therapy Zejula vs Zejula + bev. recurrent ovarian cancer <sup>1</sup> (AVANOVA) dostarlimab MSS endometrial cancer (GARNET)	GSK'772 (RIP1 kinase) UC GSK'254 (maturation inhibitor) HIV GSK'595 (PRMT5) cancer monotherapy GSK'762 (BET inh) ER+ breast combo therapy Zejula + bev. 1L ovarian cancer (OVARIO)	GSK'811 (oncostatin M) SSc** belimumab+rituximab Sjogren's syndrome GSK'078 (SARM) COPD muscle weakness GSK'916 (BCMA) 1L MM combo therapy*** GSK'998 (OX40) + GSK'091 (TLR4) cancer combo therapy* GSK'794 (NY-ESO) NSCLC mono/combo therapy TSR-022 NSCLC (AMBER)	GSK'781 (LAG3) UC* GSK'091 (TLR4) + ICOS/pembro cancer combo therapy* GSK'656 (leucyl t-RNA) tuberculosis GSK'762 (BET inh) mCRPC combo therapy GSK'762 (BET inh) hem malignancies monotherapy GSK'609 (ICOS)+CTL4 cancer combo therapy COPD vaccine RSV older adults vaccine

✓ Achieved \*Interim \*\*PoM \*\*\*Safety run data : 1. Investigator Sponsored Study, 2. CAB + RPV filing expected Q2/Q3 2019  
HES: hypereosinophilic syndrome; MM: multiple myeloma; NP: Nasal polyposis; PAH: pulmonary arterial hypertension; RA: rheumatoid arthritis; SLE: systemic lupus erythematosus; SSc: systemic sclerosis; UC: ulcerative colitis; NSCLC: non-small cell lung cancer ER+; estrogen receptor + ; mCRPC: metastatic castration resistant prostate cancer; MSI-H: Microsatellite Instable- high; MSS: Microsatellite Stable; bev; bevacizumab

# Changes in portfolio since Q3



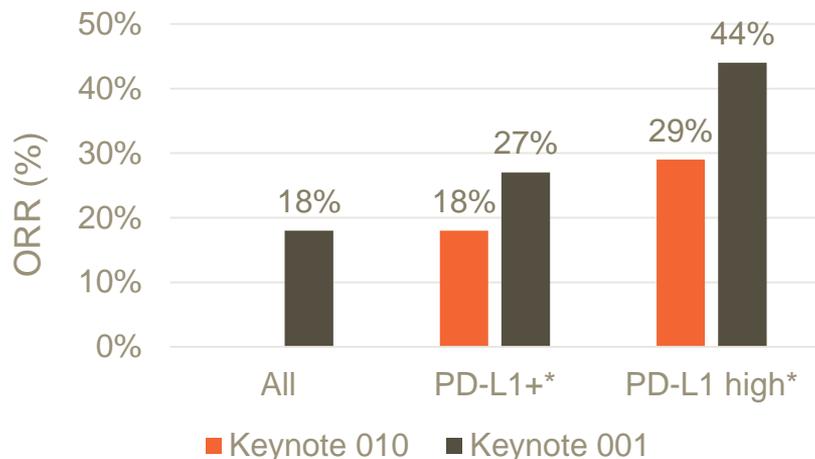
New to Phase I	New to Phase II	New to Pivotal	New to Registration
<p><b>FTIH start:</b> GSK '095 (RIP1k inhibitor) pancreatic cancer GSK '715 (PRMT1 inhibitor) cancer</p> <p><b>New acquisition</b> TSR-033 (LAG3) cancer</p>	<p><b>New acquisition/alliance</b> TSR-022 (TIM-3 antagonist) cancer M7824 (TGFβ trap/anti-PDL1 bispecific) cancer<sup>3</sup></p>	<p><b>New acquisition</b> Zejula (PARP inhibitor) ovarian cancer maintenance dostarlimab (PD-1 antagonist) cancer</p>	
Removed from Phase I	Removed from Phase II	Removed from Pivotal	Removed from Registration
<p><b>Terminated:</b> GSK '745 (TRPV4 antagonist) ARDS<sup>2</sup> GSK '348 (aVb6 integrin antagonist) IPF</p>	<p><b>Terminated:</b> GSK '557 (nemiralisib PI3Kδ inhibitor) COPD<sup>1</sup></p>		

1. GSK '557 APDS indication currently active
2. TRPV4 project returned to Research
3. Pending closure of alliance agreement with Merck KGaA, Darmstadt, Germany

# M7824 : impressive durable responses across all PD-L1 expression levels in 2L NSCLC

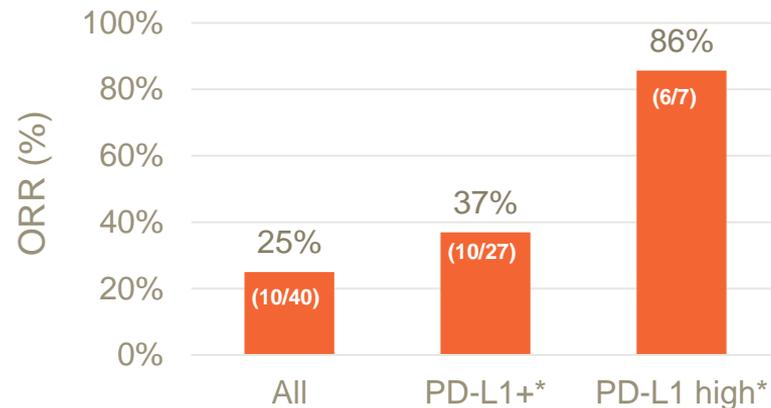


## Pembrolizumab response rates in KEYNOTE 010 and KEYNOTE 001 studies in 2L NSCLC



## M7824 response rates in 2L NSCLC

1200mg  
(data cut off 23 July 2018)



Efficacy according to independent read, RECIST 1.1

\* PD-L1+ (pembro:22C3 TPS  $\geq$  1%; M7824: EMD001  $\geq$  1%),  
PD-L1 high (pembro:22C3 TPS  $\geq$  50%; M7824: EMD 001  $\geq$  80%; TPS  $\geq$ 50% with 22C3 comparable to  $\geq$ 80% with EMD 001 assessments)

## 2018 currency sales exposure

<b>US \$</b>	39 %
<b>Euro €</b>	20 %
<b>Japanese ¥</b>	6 %
<b>Other*</b>	35 %

- The other currencies that each represent more than 1% of Group sales are: Australian Dollar, Brazilian Real, Canadian Dollar, Chinese Yuan, Indian Rupee, Russian Rouble.
- In total they accounted for 13% of Group revenues in 2018.

31 January 2019 closing rates were £1/\$1.31, £1/€1.14 and £1/Yen 143

If exchange rates were to hold at the closing January rates for the rest of 2019, the estimated positive impact on 2019 Sterling turnover growth would be less than 1% and if exchange gains or losses were recognised at the same level as in 2018, the estimated positive impact on 2019 Sterling Adjusted EPS growth would be around 1%.

## 2019 Adjusted EPS ready reckoner

### **US \$**

10 cents movement in average exchange rate for full year impacts Adjusted EPS by approx. +/- 4.5%

### **Euro €**

10 cents movement in average exchange rate for full year impacts Adjusted EPS by approx. +/- 2.0%

### **Japanese ¥**

10 Yen movement in average exchange rate for full year impacts Adjusted EPS by approx. +/- 1.0%

# Expected costs and savings under Major Restructuring Programmes



	Date Announced	£bn	2018	2019	2020	2021	2022
		2018 Average Rates	Actuals	Projected*			
<b>Integration &amp; Restructuring Programme</b>	2015	Savings**	3.9	4.2	4.4		
		Total charges	0.4	0.4	0.1		
		Cash payments	0.5	0.3	0.2		
<b>2018 Restructuring Programme</b>	Q2'18	Savings**		0.2	0.3	0.4	
		Total charges	0.4	0.9	0.3	0.1	
		Cash payments	0.0	0.4	0.2	0.1	0.1
<b>Consumer JV</b>	Dec-18	Synergies**			0.2	0.4	0.5
		Total charges		0.3	0.6	0.2	0.1
		Cash payments		0.2	0.4	0.2	0.1

\*All expectations and targets regarding future performance should be read together with the "Outlook assumptions and cautionary statement" sections of the Full Year and Q4 2018 Results Announcement dated 6<sup>th</sup> February 2019 and the cautionary statement slide included with this presentation

\*\*Savings and synergies shown are cumulative for the programme to date